

1 STATE OF NEW HAMPSHIRE 2 PUBLIC UTILITIES COMMISSION 3 May 8, 2012 - 1:06 P.M. DAY 3 4 AFTERNOON SESSION ONLY Concord, New Hampshire 5 NHPUC MAY24'12 AM 9:28 RE: DE 10-261 PUBLIC SERVICE COMPANY OF NEW 6 HAMPSHIRE: Least Cost Integrated 7 Resource Plan 8 9 PRESENT: Commissioner Michael D. Harrington Commissioner Robert R. Scott 10 F. Anne Ross, General Counsel 11 Sandy Deno, Clerk 12 13 **APPEARANCES:** 14 Reptg. Public Service Co. of N.H. Gerald M. Eaton, Esq. 15 Sarah B. Knowlton, Esq. Reptg. TransCanada: 16 Douglas L. Patch, Esq. (Orr & Reno) 17 Reptg. Granite Ridge Energy: Howard M. Moffett, Esq. (Orr & Reno) 18 Reptg. N.H. Sierra Club: 19 Arthur B. Cunningham, Esq. 20 Reptg. Conservation Law Foundation: 21 N. Jonathan Peress, Esq. 22 23 COURT REPORTER: SUSAN J. ROBIDAS, N.H. LCR NO. 44 24





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AFTERNOON SESSION

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CMSR. HARRINGTON: We're back on the record in Docket DE 10-261 Public Service Company of New Hampshire Least Cost Integrated Resource Plan. Ms. Knowlton.

MS. KNOWLTON: I had one procedural issue that I wanted to raise before we get back to cross-examination of the panel, which is I'm trying to make my own best estimate about when this panel might finish on the stand. Not trying to rush it, but Mr. Smagula and I just wanted to remind everybody that, back when we were here back in April, we let everyone know that Mr. Smagula needs to leave tomorrow at about 11:30. He's got a flight to catch to go out of town for a professional commitment. So the Company at this point would have limited redirect for the panel. So I'm just wanting to raise that issue now, to make sure that before he leaves at 11:30 tomorrow, that we would do that. we did talk about coming back on the 11th, on Friday, but the letter from the Commission didn't -- reserving these two days didn't

| | 6 |
|----|--|
| 1 | indicate anything about Friday. |
| 2 | CMSR. HARRINGTON: Well, our |
| 3 | goal is to finish in two days. |
| 4 | MS. KNOWLTON: Right. |
| 5 | CMSR. HARRINGTON: So why don't |
| 6 | you, tomorrow morning, make sure you remind |
| 7 | us, in case we haven't gotten to that point by |
| 8 | 11:30 or before 11:30, so you can do your |
| 9 | redirect. |
| 10 | MS. KNOWLTON: Okay. Thank you. |
| 11 | MR. SPEIDEL: Commissioners, |
| 12 | thank you. There was a false start before we |
| 13 | broke for lunch, and the Company has in fact |
| 14 | confirmed what I initially tried to style as |
| 15 | "Confidential Staff Exhibit 2" is a public |
| 16 | document now because of the Commission order |
| 17 | related to the confidentiality of the |
| 18 | material. |
| 19 | CMSR. HARRINGTON: Okay. |
| 20 | MR. SPEIDEL: And I had, in |
| 21 | abundance of caution, gone on the basis of my |
| 22 | expectation that, even though it was most |
| 23 | likely that the material was public |
| 24 | information, there was a possibility that it |

right.

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8
1
                        CMSR. HARRINGTON: Which will be
         Exhibit 6.
2
                        MR. SPEIDEL: So this will be
3
         Staff Exhibit 7.
4
                        CMSR. HARRINGTON: Seven.
5
                  (The document, as described, was
6
7
                 herewith marked as Staff 7 for
                  identification.)
8
    BY MR. SPEIDEL:
9
         So, Mr. Smagula, the document that I've
10
11
         distributed here, Staff Exhibit 7, is the
         Company's response to Staff Data Request
12
         Set 2, Question 8, and it was dated May 20
13
         of 2011. Could you please confirm the fact
14
         stated in your rebuttal testimony -- and I
15
16
         will make reference to the specific lines of
         that as well. Let's see here. I don't
17
         think that has been -- has this been marked
18
19
         by the Company yet or not?
20
                        MS. KNOWLTON: Yes, that's
21
         PSNH 4.
22
                        MR. SPEIDEL: PSNH 4.
                                               Thank you
23
         very much for your help, Counsel.
    BY MR. SPEIDEL:
24
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Q. All right. So your rebuttal testimony in PSNH 4, at Pages 15 and 16, there is a discussion of the fact that the capital investment projections for the line marked "2010" for Newington station were those provided by PSNH and used by Levitan for the Newington CUO study. And I will redirect everyone's attention to the third page of Staff Exhibit 7, which is a table outlining different vintages of five-year capital budget forecasts for Newington Station.

So you can see that there's a line marked "2010," and there are a series of capital investment figures for the years 2011 through 2015, and they're all \$500,000 a year. Now -- I'm sorry.

Could you please confirm the fact that the capital investment projections for the line marked "2010" for Newington Station were those provided by PSNH and used by Levitan for the Newington CUO study?

- A. (By Mr. Smagula) Yes, they are.
- Q. And that would be \$500,00 per year for each year?

- 1 A. (By Mr. Smagula) That's correct.
- Q. Now, would you also agree, Mr. Smagula, that
 the line marked "2009" present the Company's
 capital projections prepared during that
- 5 year for Newington Station?
- A. (By Mr. Smagula) No, that's not correct.

 The budget projections that you see starting in any given year are those budgets that were projected in the preceding year for the next series of five years. So the budgets
- 11 that were in 2011 with \$500,000 were
- projected in 2010 for those years.
- 13 Q. I think we agree on that point, Mr. Smagula.
- 14 But what I'm asking is, there's a line on
- this table here in Staff Exhibit 7 that you
- 16 provided as part of a discovery response --
- 17 the Company did, and you were the witness
- 18 marked on that discovery response -- and in
- 19 2009 there was one projection for the 2010
- 20 budget and then there's another for the 2011
- 21 budget and then there's another for the 2012
- budget and then there's another for 2013 and
- 23 2014 budgets.

24

A. (By Mr. Smagula) Yes.

- Q. So my question is, that line that is marked
 "2009" presents the capital projections for
 Newington Station prepared during the year
 2009, or does it not?

 A. (By Mr. Smagula) Yes, that's right.
- 6 Q. Okay. So --

20

- 7 A. (By Mr. Smagula) Well, which line are you talking about?
- 9 Q. I'm talking about the line marked -- for
 10 example, 2009, there's a column on the far
 11 left that indicates certain years --
- 12 A. I think that's right. The column on the
 13 left indicates the year that those numbers
 14 had been developed.
- 15 Q. Very good. That's my question. Thank you.

 16 Now, Mr. Smagula, the projections for

 17 2011 and beyond on the line marked "2009" are

 18 significantly higher than the projections for

 19 the same years on the line marked "2010"; are
- 21 A. (By Mr. Smagula) Yes, they're different.
- Q. Have you any explanation for the differences?

they not?

24 A. (By Mr. Smagula) Yeah, there's a number of

reasons for that, and I'm glad you asked,
because when you asked the question of
showing what your budgets are, we've
answered the questions, but there's
significantly more information that's behind
these numbers, and I'd be happy to explain
that for you.

As you look at this series of numbers, starting in the budgets that were developed in 2006 and '07, you see that there are some large expenditures projected in the period 2010 and 2011. That indicates that in 2010 we had projected a large maintenance year. And with a large maintenance year, it usually requires a lengthy outage. And when you have a lengthy outage, that is most often the time when you would make large capital investments. As a result, our projection, as you can see here in 2010, we had expected to do some major maintenance and make some capital investments.

And as we proceeded from 2006, when we started seeing reduced capacity factors, and we still held -- in 2007, we still held that

large maintenance year in 2010. However, in 2008, with the reduced capacity factors, as you're familiar with, you can see that the large capital investment was pushed into 2012. 4.4 million was shifted. Our big year was shifted out two years, and that's because we were running less.

And then you see in 2009 that number was pushed out even further. So, by the -- and the reason I explain this is, as things were changing over time, our actual projections, which is what this is a table of, were shifted out because we didn't see the operations which drives our budgets, we didn't see the operations increasing. In fact, the capacity factors were moderated.

And in line with that, what is also not portrayed in this table is that the actual expenditures for capital in 2008 were 2.51 million; in 2009 it was 1.1 million; in 2007 -- excuse me -- 2010, rather, it was 418,000; and in 2011 it was 750,000; and this year we've spent, at this point, just over \$200,000.

so you have to put it in context, that as things were changing, as the projections were pushed out, then accepting the fact that the capacity factors would be in the single digits, we determined that, based on actuals of 2010 and '11, and projected for 2012, that \$500,000 was a very reasonable number. Our O & M budgets similarly were reduced over that period.

- Q. So, Mr. Smagula, you seem to be indicating that, on the basis of the Company's expectations of lower capacity factors and lower use rates for the Newington plant, that it has downshifted its expected capital expenditures for the plant on an ongoing basis, starting in 2006 going forward.
- A. (By Mr. Smagula) Not just capacity factors.

 We have a planning process where we look at equipment needs and other needs of the facility over a moderate and long-term horizon. And we look at a five-year horizon most commonly, and that assists us in driving these numbers out five years. And we do also look at times beyond that.

- Q. So on the basis of what you're saying there,
 the Company decided to make a significant
 downshift between its 2009 projection for
 the year of 2011, which had been \$1,210,000
 for Newington, to a 2010 vintage projection
 for that very same year of 2011 of \$500,000?
 - A. (By Mr. Smagula) Yes, and that's consistent to the actuals that we had in 2010 and 2011, yes.

8

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- Q. Is that necessarily true, Mr. Smagula? 10 11 Because I believe that the Company's 12 projection for 2011, made in 2010 -- that 13 is, the \$500,000 projection -- has already been shown to be too conservative. 14 For instance: Do you recall that the Company's 15 16 response to an OCA data request mentioned the fact that actual capital expenditures 17 for Newington in 2011 totalled approximately 18 \$1 million? 19
 - A. (By Mr. Smagula) I think, actually, there was some money that was expended that was actually improperly booked to the station, which was rebooked to a transmission account for work in our high yard. That accounted

- for, I believe, \$300,000 or so being
 transferred out of the station costs. And
 the energy costs for the Company, the actual
 was, as I indicated, about \$450 -- \$750
 million -- excuse me -- \$750,000.
- 6 Q. Seven hundred and fifty thousand.
- 7 A. (By Mr. Smagula) Right.

18

19

20

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22

23

- Q. And Mr. Smagula, has that data response been updated by the Company in some fashion?
- 10 A. (By Mr. Smagula) I don't recall.
- 11 Q. Moving on. Isn't it true, Mr. Smagula, that

 12 some consideration is being given by the

 13 Company to replacing one of the two

 14 auxiliary boilers at Newington Station

 15 possibly in 2012 with a boiler that uses

 16 natural gas?
 - A. (By Mr. Smagula) Yeah, there is a study underway to look at one of our two auxiliary boilers to determine whether it is more economic to modify that or change that boiler to one that burns natural gas. That takes into account the economics of such an investment, the value to customers and, you know, air permitting requirements and so on.

And that has not been finalized as yet. And
I believe there was a data request which did
mention this.

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- Q. Now, so, Mr. Smagula, if the replacement were to take place in either the year 2012 or the year 2013, is it likely that capital expenditures in that given year in which the boiler upgrade would take place would exceed the half-million-dollar projection?
- 10 Α. (By Mr. Smagula) That is likely. But the 11 basis upon which any such decision would be made is one that would be economically 12 13 beneficial to customers. And I think if this project is successfully justified, it 14 would in fact reduce costs to customers, 15 from what I am hearing, generally one- or 16 17 two- or two- or three-year payback. economic analysis of Newington's continued 18 operation would in fact improve if that 19 20 investment were made.
 - Q. But as a general working principle, would it be fair to say that the 2010 vintage capital expenditure forecast that had been integrated by Levitan in its analysis for

| | | | 18 |
|------------|------|--|----|
| 1 | | the CUO study would probably there would | |
| 2 | | be justification for updating or perhaps | |
| 3 | | revisiting such a projection? | |
| 4 | A. | (By Mr. Smagula) If a future decision were | |
| 5 | | made, that may be an analysis. But as I | |
| 6 | | indicated, I think that would illustrate | |
| 7 | | that the analysis would be improved, as far | |
| 8 | | as customer value over that period with a | |
| 9 | | short payback. | |
| LO | Q. | Thank you very much, Mr. Smagula. | |
| L1 | | MR. SPEIDEL: Staff has no | |
| L2 | | further questions of the Company's witnesses | • |
| L3 | | CMSR. HARRINGTON: Okay. As | |
| L 4 | | previously agreed, TransCanada has questions | |
| L5 | | for this panel? | |
| L6 | | MR. PATCH: Thank you. | |
| L7 | | CROSS-EXAMINATION | |
| L8 | BY M | IR. PATCH: | |
| L9 | Q. | Good afternoon. Mr. Large, I think I'd like | |
| 20 | | to start with you. Is the microphone | |
| 21 | | working? | |
| 22 | A. | (By Mr. Large) Yes, indeed it is. | |
| 23 | Q. | Mr. Smagula [sic], you're familiar with a | |
| 24 | | Commission Order in 2009, Order No. 24,945, | |

- in which it accepted the 2007 Least Cost

 Integrated Resource Plan? Are you generally

 familiar with that?
- 4 A. (Mr. Large) I am in general, yes.
- Do you recall that the Commission said in 5 Q. that order, "Early retirement of existing 6 7 power plants for economic reasons is a practical option for utility planners if 8 continued operation entails the expenditure 9 10 of significant investment dollars"? 11 that sound familiar? I can give you a copy of the order if it would be helpful. 12
- 13 A. (Mr. Large) It would be helpful.
- Q. What I read from was on Page 16 of that order.
- 16 A. (By Mr. Large) Yes, it's under the heading
 17 of "Merrimack Continued Unit Operations
 18 Study." There was considerable dialogue, I
 19 believe, in that docket about whether a CUO
 20 should be conducted for Merrimack Station.
- Q. Isn't it true that -- and I think the
 Commission later modified that heading. I
 think it recognized that that heading had
 been improperly placed in that order. Do

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20
1
         you recall that?
         (Mr. Large) I don't recall that. But I'd be
2
    Α.
         happy to take it, subject to check.
3
         Okay. And in the same order, did the
4
    Q.
         Commission require PSNH to include in future
5
         Least Cost Integrated Resource Plans an
6
7
         economic analysis of retirement for any unit
         in which the alternative is the investment
8
         of significant sums to meet new emission
9
10
         standards and/or enhance or maintain plant
11
         performance?
12
         (Mr. Large) The section on Page 16 goes on
    Α.
13
         to say that, yes.
14
         I'm going to show you a copy of a response
    Q.
15
         to a data request from TransCanada in this
16
         docket.
17
                        MR. PATCH: I'm going ask that
         this be marked.
                            It's TransCanada Set 4,
18
19
         No. 5. And the responses are dated 12/16/11,
20
         and it has your name as the witness at the
21
         top.
22
                        CMSR. HARRINGTON:
                                           TransCanada
23
         No. 3.
                  (The document, as described, was
24
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21
1
                 herewith marked as TransCanada 3 for
2
                  identification.)
3
                        MR. PATCH:
                                    Thank you.
         (By Mr. Large) Could we have an additional
4
    Α.
         copy for the remainder of my friends on the
5
         panel?
6
7
               (Document handed to Mr. Large.)
8
         Thank you.
    BY MR. PATCH:
9
         I would ask you, Mr. Large, to look at Roman
10
    Q.
11
              And this asked that you provide the
12
         actual net energy benefits realized by
13
         Newington in the first 11 months of 2011 and
         compare the results to the analysis used to
14
         determine the ES rate in the Levitan real
15
16
         option value approach. Could you read the
17
         response that you provided.
         (Mr. Large) Yes. In small Roman VI, we
18
    Α.
         objected to the request, identified that the
19
20
         plan we submitted was complete and that the
21
         net energy benefits were not reasonably
22
         calculated to lead to discovery of
23
         information that would be admissible.
         not withstanding that objection, we
24
```

| identified that, excluding real-time |
|--|
| dispatch that appears to have been mainly |
| for operating reserves, PSNH estimates |
| Newington's energy margin using offer prices |
| for all of 2011 to be \$4 million. Using |
| accounting record fuel expense, including |
| days where the dispatch appears to have been |
| mainly for operating reserves would produce |
| a different value. Fuel accounting is done |
| on a monthly, not daily or hourly basis, and |
| includes No. 2 fuel oil not directly used |
| for dispatch. While it might be possible to |
| refine the accounting record using daily gas |
| billing information, and possibly daily fuel |
| use information, that information is not |
| readily available, whereas the offer prices |
| are. Offer prices on gas do not necessarily |
| reflect actual gas costs because the gas is |
| purchased only after Newington is provided |
| dispatch instructions, which is subsequent |
| to the Newington offers being submitted. |
| The final ES rate filing model |

submitted on December 2010 for 2011 estimated Newington's energy margin to be

1 approximately \$0.7 million.

- Q. So we had asked for the first 11 months of 2011, and it doesn't look as though you provided that. Is that correct?
 - A. (Mr. Large) We objected to the question and provided the information we felt provided a reasonable response.
- 8 Q. Do you have actual numbers for 2011 now?
- 9 A. (Mr. Large) Not with me, as I sit here today.
 - Q. Would you take a record request?

MS. KNOWLTON: I'm going to object to that. Certainly, TransCanada could have moved to compel if they felt that this response was not sufficient, and they chose not to do so. The time for filing a motion to compel in response to this response is certainly long overdue.

MR. PATCH: Well, if we filed a motion to compel, I don't think the 2011 numbers would have been ready. I think it's a reasonable record request at this point in time, given where we are. I mean, we just talked about CapEx numbers where they updated

with actual numbers for those years. And that's all I'm asking for in this situation is actual numbers for 2011.

MS. KNOWLTON: I have a further -- may I state a further objection on the basis of relevance?

CMSR. HARRINGTON: Sure.

MS. KNOWLTON: This CUO was conducted and filed -- well, was filed with the Commission in September 2010. The work was done in the summer of 2010. And so, certainly information on that was -- Mr. Patch is seeking information from a time period subsequent to that I don't believe is relevant.

MR. PATCH: Well, if I could just point out to the Commission, one of the remedies that is requested in this docket is that an independent consultant be hired to complete a CUO study of Newington. So I think it would be very useful for the Commission to know whether actual numbers from 2011 correspond in any way to the numbers on which Mr. Levitan relied and the numbers which PSNH

```
has provided.
1
    (Off-the-record discussion among Commissioners.)
2
                        CMSR. HARRINGTON: We'll let you
3
         make the request, Mr. Patch.
4
5
                        MR. PATCH: Okay. So, just to
         be clear, that record request would be for the
6
7
         actual numbers for 2011.
         (Mr. Large) And clear as to what actual
8
         numbers, just so we're all understanding?
9
                        CMSR. HARRINGTON:
                                           Is this as
10
11
         stated in your Roman VI there, provide the
         actual net energy benefits realized by
12
         Newington in the first 11 months of 2011?
13
14
                        MR. PATCH: Yeah, that's
15
         correct.
16
                        CMSR. HARRINGTON:
                                            So you're
         basically asking for what's stated in
17
         TransCanada Exhibit 3, Roman VI, on the first
18
19
         page, but for the entire year and not just the
         first 11 months.
20
21
                        MR. PATCH: Yeah, that's right.
22
         For all of 2011.
23
                        CMSR. HARRINGTON:
                                            That would be
24
         Record Request 1?
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1
                        THE CLERK: No. 4.
2
                        CMSR. HARRINGTON: Four. Okay.
                  (The document, as described, was
3
                  herewith marked as TransCanada
4
5
                  Request Request 4 for
                  identification.)
6
7
    BY MR. PATCH:
8
    0.
         Now, the estimates that you provided,
         Mr. Large, in that response, one of them was
9
         an estimate, in that second full paragraph
10
11
         on the second page of TransCanada Exhibit 3,
         under Roman VI. "PSNH estimates Newington's
12
         energy margin using offer prices for all of
13
         2011 to be $4 million"; is that correct?
14
15
        (Mr. Large) That's what I read, yes.
    Α.
         And yet, in December of 2010, the estimate
16
    Q.
         had been .7 million, or $700,000?
17
         (Mr. Large) Yes, for the energy service
18
    Α.
19
         rate.
20
         Can you explain why there was such a
    Q.
21
         significant difference?
22
         (Mr. Large) I think, simply put, the unit
    Α.
23
         operated at a lower capacity factor than had
         been originally considered, and that energy
24
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27 1 prices, therefore energy margin, was lower than had been previously considered. 2 Why would that explain going from 700,000 to 3 Q. 4.0 million? 4 (Mr. Large) Well, if the market price for 5 Α. power was lower, the unit would likely 6 7 operate less, and therefore, the marginis associated with the benefits to be derived 8 would be smaller. 9 Q. And the number that Mr. Levitan used that 10 11 would correspond with this number, are you 12 familiar with that number? I believe it's 13 on Page 232 of the total IRP pages. So I guess that's a Bates number. I think it was 14 4.486 million. 15 16 CMSR. HARRINGTON: Which 17 document are you referring to, Mr. Patch? Exhibit 1? 18 MR. PATCH: Well, it's the 19 20 actual IRP. So is that PSNH No. 1? CMSR. HARRINGTON: Yeah, PSNH 21 22 Exhibit 1. 23 MR. SPEIDEL: And I think for the benefit of the hearing room, Mr. Patch, 24

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1
         you're referring to Bates Page 232, or Page 49
         of the Newington study?
2
                        MR. PATCH: That's correct.
3
4
                        MR. SPEIDEL:
                                      Thank you.
         (Mr. Large) What I see on Exhibit G.17,
5
    Α.
         which is the reference page on net revenue,
6
7
         the bottom number in the "2011" column in
         the "Expected Value" section is $4.48
8
         million.
9
         And that's actually the corrected page; is
10
    Q.
11
         that right?
12
        (Mr. Large) It's the study that was filed on
    Α.
13
         4/26/11.
14
         Okay. The original net revenue was 2.1;
         correct? That was corrected to -- actually,
15
16
         I guess the original net revenue was
         9 million, and it was corrected to --
17
              (Court Reporter interrupts.)
18
         Let me withdraw that question. I want to
19
    Q.
20
         make sure I get the numbers right.
21
                        CMSR. HARRINGTON: The corrected
22
         numbers are on which exhibit, Mr. Patch?
                        MR. PATCH: Well, is it PSNH 3
23
         with the corrected numbers? There's the
24
```

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1
         original IRP, which I think is No. 2, and then
         the corrected pages, the CUO study --
2
         actually, those are PSNH 2, as I understand
3
         it. PSNH 1 is the original IRP with the
4
5
         original CUO study, and PSNH 2 is the
         corrected pages.
6
7
    BY MR. PATCH:
8
    Q.
         So, Mr. Large, I don't know if you can
         provide to the Commission a comparable
9
10
         number to the one that you provided in
11
         response to that data request that Mr.
12
         Levitan uses.
                         Is there a comparable number
13
         or not?
14
         (Mr. Large) A comparable number to what, Mr.
    Α.
         Patch?
                 I'm sorry.
15
16
         Well, TransCanada No. 3, Roman VI, we had
    Q.
17
         asked you to please provide the actual net
         energy benefits realized by Newington. And
18
         I guess what I'm asking for is whether Mr.
19
20
         Levitan had a number that would correspond
21
         to that. Obviously, it would not be actual,
22
         but it would be net energy benefits assumed
23
         by Mr. Levitan.
              And Mr. Levitan, if you want to answer
24
```

1 this question, that's fine.

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A. (By Mr. Levitan) Sure, I'd be happy to. I'm sure in our model we do have data that would correspond on a probabilistic basis using a stochastic approach employed for real option valuation for a net revenue for 2011. Of course, it was conducted on an annual basis.

Your Question VI references the first 11 months. I'm not sure we can sort that out, but we do have on annual basis the results.

- Q. And is that the 4.486 million number in the Expected Value box in Exhibit G.17?
- 14 A. (By Mr. Levitan) Yes.
- 15 Q. And the original number that you provided --
- that was the corrected number I just read.
- 17 The original number you provided was
- 18 15.7 million.
- A. (By Mr. Levitan) Yes. And that was based on an erroneous specification that Dr. Carlton addressed in terms of model flaws that were corrected in April of 2011.
- Q. And that's -- and we're talking about basically the same number that PSNH

- estimated as being \$700,000 when it did the estimate for the ES study in 2010.
- (By Mr. Levitan) One is a simulated 3 Α. risk-adjusted result, and the other is an 4 expected -- is an actual number. So, with 5 distinction in mind, and that is a very 6 important distinction, they represent an 7 8 estimation of performance versus the actual net margin realized in the market. And of 9 10 course, it's important to note that the fuel 11 price forecast in the summer of 2010 was remarkably higher across the board than 12 actual fuel prices that materialized in 13 14 2011 -- in particular, the second half of 2011, when natural gas prices across North 15 America weakened, and in particular key 16 17 pricing points across New England.
 - Q. But I think you referenced, you said, an actual number. That's not -- the 700,000 figure was not an actual number. That was an estimate by PSNH for the purposes of the ES docket. So that's not an actual number; is that correct?
 - A. (By Mr. Levitan) I did not derive the

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32
         number, so I can't comment.
1
         Okay. Mr. Large, back to you. You're
2
    0.
         familiar with the Charles River Associates
3
         studies on the impacts of Northern Pass
4
         that's been the subject of a motion to
5
         compel in this docket and a Commission
6
7
         order?
         (Mr. Large) I have familiarity with it, yes,
8
    Α.
         and did address questions with respect to it
9
         in my rebuttal testimony.
10
11
                        MR. PATCH: I have a copy of
12
         this report. I would request this be marked
13
         as the next exhibit.
14
                        CMSR. HARRINGTON: This will be
15
         TransCanada --
16
                        THE CLERK: Five.
17
                        CMSR. HARRINGTON:
                                           TransCanada
         5, LMP and Congestion Impacts of Northern Pass
18
         Transmission Project Final Report.
19
20
                  (The document, as described, was
21
                  herewith marked as TransCanada 5 for
22
                  identification.)
23
         Is this a copy of that study?
    Q.
         (Mr. Large) I believe it to be so, yes.
24
    Α.
```

- 1 Q. This study says that Northern Pass 2 transmission would provide -- I'm looking here at Page 1, and I'm looking about five 3 or six lines down. It says that Northern 4 Pass would provide 1200 megawatts of 5 capacity, "allowing a significant amount of 6 7 power generated by plants burning fossil 8 fuels to be replaced with imported power generated predominantly by hydroelectric 9 10 facilities in Quebec." Is that what it 11 says?
- 12 A. (Mr. Large) Other than your characterization
 13 of 1200 megawatts of "capacity." The report
 14 says "power."

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- Q. Okay. And one of the conclusions of this study -- and this is on Page 34 -- one of the conclusions is that the addition of the Northern Pass Transmission Project has a pronounced and continuing effect on the New England power market. Is that correct?
 - A. (By Mr. Large) The conclusion at Section 5 identifies those words as you said, yes.
 - Q. And you, Mr. Large, I think have indicated in your testimony, both on the stand and

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34
1
         your written testimony, that you were
         basically in charge of putting the IRP
2
         together and also in charge of directing the
3
         CUO study; is that correct?
4
         (Mr. Large) Yes, I have overall
5
    Α.
         responsibilities for both of those filings.
6
7
         That's correct.
         So was it your decision that Mr. Levitan --
8
    Q.
         or Levitan Associates, be directed not to
9
10
         take this project into account?
11
         (Mr. Large) Yes.
    Α.
         In your rebuttal testimony at Page 19, Lines
12
    Q.
13
         27 to 29 --
14
                        CMSR. HARRINGTON:
                                           Excuse me.
         What exhibit number is that so we're all on
15
16
         the same one?
17
                        MR. PATCH: I'm sorry?
                        CMSR. HARRINGTON: The exhibit
18
19
         number.
                        MR. PATCH: I don't have the
20
21
         exhibit list in front of me. I'm sorry. But
22
         it's the --
23
                        CMSR. HARRINGTON: Looks like
24
         it's PSNH 3.
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35
1
                        MR. PATCH: PSNH 3.
                                              Thank you.
    BY MR. PATCH:
2
         Mr. Large, Page 19, Lines 27 to 29.
3
    Q.
        (Mr. Large) I have it.
4
    Α.
         And there you had indicated that, at the
5
    Q.
         time the analysis was begun in June of 2010,
6
7
         you concluded it should be -- "it" meaning
         the NPT consideration -- should be excluded
8
         because the line had not received the
9
         approvals and permits that it needed; is
10
11
         that correct?
          (Mr. Large) That is what I stated in that
12
    Α.
13
         testimony, yes.
         I'm going to show you a copy of a PSNH
14
    Q.
         response dated December 18th, 2011 to a data
15
16
         request from TransCanada, TC4-4, Set 4, No.
17
          4.
                        MR. PATCH: And I'd ask that it
18
19
         be marked.
20
                  (The document, as described, was
21
                  herewith marked as TransCanada 6 for
22
                  identification.)
23
                        CMSR. HARRINGTON: This will be
         marked as TransCanada 6.
24
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1
                        THE CLERK: Correct.
2
                        CMSR. HARRINGTON: It's Data
         Request TC4-4, dated 12/16/2011.
3
    BY MR. PATCH:
4
         You're listed as the witness on this
5
    Q.
         particular response; is that correct?
6
7
         (Mr. Large) Yes, I am, but certainly in
    Α.
         consultation with our team.
8
9
         And Question 5 asked you to state whether
    Q.
10
         PSNH believes there are any approvals for
11
         Northern Pass that are in doubt. Can you
         read the response?
12
13
         (Mr. Large) I'd be happy to. The response
    Α.
         begins with Items i through ix, where we
14
         object to the request on the basis that it's
15
16
         argumentative and seeks information that's
         not going to reasonably be calculated to
17
         lead to discovery of information that would
18
         be admissible in this proceeding.
19
20
               The status of any given transmission
21
         project that was in the early planning stage
22
         in mid-2010 isn't relevant to the Newington
23
         CUO. In addition, information regarding the
         status of such projects is equally available
24
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37
1
         to the requestor, which is a member of
         ISO-New England. To the extent any
2
         information isn't public and relates to the
3
         Northern Pass transmission lines it's
4
5
         confidential and subject to attorney/client
         privilege.
6
7
              Notwithstanding that, am I correct it
8
         was Roman VI you were referring to, Mr.
         Patch?
9
         Actually, Roman V.
10
    Q.
         (Mr. Large) Neither I nor PSNH possesses
11
    Α.
         knowledge of any approvals that are in doubt
12
         by the Northern Pass entity.
13
14
         Now, obviously, this is a little bit later
    Q.
         in time from when the study was prepared.
15
16
         But do you know what happened with regard to
         Northern Pass between the time the study was
17
         prepared and this particular date that would
18
19
         cause you to say they were in doubt at that
20
         point, but they're not in doubt then?
21
                        MS. KNOWLTON: Mr. Patch, I'd
22
         ask you to clarify when you refer to "the
23
         study," what study you mean.
                        MR. PATCH: Well, I guess I'm
24
```

- speaking about the CUO prepared by Levitan
 Associates.
- A. (Mr. Large) Well, I'll attempt to respond,

 Mr. Patch, because at Page 19 of my

 testimony, I don't use the words "in doubt."

 I said that they had not been received and

 needed for the project to move forward. So

 that's not a discussion about doubt. It's a

 statement about permits having been
- 11 BY MR. PATCH:

received.

- 12 Q. Okay. So you didn't have any doubt in the summer of 2010 that they would be received?
- 14 A. (Mr. Large) No. And that's what the response in Roman V says.
- Q. Well, I thought you were just referring to your testimony on Page 19, where you said it wasn't about doubt.
- 19 A. (Mr. Large) If I could have the reporter
 20 reread what the original question was,
 21 because my interpretation of what you asked
 22 was about there being doubts as identified
 23 in my testimony and then doubt as
 24 established in the data request. And my

point was to say that my testimony did not refer to "doubt."

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- Q. Well, did you have any doubt in the summer of 2010 about approvals? Is that why you told Levitan Associates not to include it, because there was some doubt?
- (By Mr. Large) It wasn't a question of 7 Α. 8 doubt. It was a question of the appropriateness in considering it for this 9 10 analysis, when in fact our transmission team 11 and the transmission portion of the least cost planning docket had excluded it from 12 13 their plan, and it was clearly premature for it to be considered. And it was in 14 discussion with our teammates from Levitan 15 16 that we agreed to that conclusion. But I own responsibility for the recommendation 17 that it be excluded. 18
 - A. (By Mr. Levitan) And if I may supplement,
 Mr. Large's response. As an independent and
 objective consulting firm, we welcome the
 opportunity to thrash out with PSNH the
 reasonableness of not including NPT in the
 study. And after careful and measured

| | consideration, it was a very easy call to |
|----|--|
| | reject its inclusion, since we knew in the |
| | summer of 2010 that there's no chance that |
| | the project was going to be commercialized |
| | in the 2014, 2015 time frame. And we |
| | recognize the legitimate triggers of |
| | commercial success: ISO system impact |
| | studies, ISO queue positions, environmental |
| | permits, financing, a clear commitment by HQ |
| | in Quebec to line up the financing to |
| | support the bill for exportation. All of |
| | these things were relevant in reaching that |
| | decision in 2010 to exclude NPT from the |
| | study design. It was on that basis that we |
| | bolted down the metrics and ran the numbers. |
| Q. | So, no chance at all, Mr. Levitan? In 2010, |
| | no chance at all it was going to be ready in |
| | that time frame? Is that what NPT excuse |
| | me. Let me finish the question. Is that |
| | what NPT officials were saying at that time? |
| A. | (By Mr. Levitan) I am not certain what NPT |
| | officials were saying at that time. I know |

I was cognizant of their expressions of

support for the project. But of course, it

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goes so far beyond NPT itself to include HQ's commitment as a provincial entity to enter into the financial commitments and to do the bill and to commit the resources in a weak energy marketplace, both for capacity and energy, when the market expectations had shifted radically from what was initially contemplated when gas was \$8 to \$10 per million BTUs. So, for those reasons, and, in particular, the lack of an ISO queue position and the lack of rightness with respect to environmental permits and other requirements, it seemed very clear to us, as a transmission modeling team, that the project would not be operational in the first half of the study horizon.

- A. (Mr. Large) Additionally, that's supported by what the Northeast Utilities Transmission Organization that filed a document as part of the Least Cost Plan indicated, that NPT was not included in their plan horizon through 2015.
- Q. Is that what they were saying publicly at that time, or is that just an internal

document?

- A. (Mr. Large) Least Cost Plan section on transmission was filed as part of this docket.
- Q. No, but my question is the time frames that you're talking about for when Northern Pass was going to be operational. Is what you just said consistent with what they were saying publicly at that time?

MS. KNOWLTON: I'm actually going to object because that's a mischaracterization of the testimony that's been given. I think what the witnesses have testified to is the period in which it would not be operational.

- A. (By Mr. Levitan) And we noted from our advisory firm's substantial expertise with HVDC projects elsewhere in the greater Northeast what it takes to get them built even when there are signed contracts anchoring the project.
- Q. Mr. Large, I'm going to show you a copy of a response to a data request from TransCanada, Set 3, No. 2, and ask that it be marked as

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43
1
         an exhibit.
                        CMSR. HARRINGTON:
2
                                           Any
         objections to marking this?
3
               (No verbal response)
4
5
                        CMSR. HARRINGTON: Okay.
                                                   This
         will be TransCanada No. 7.
6
7
                  (The document, as described, was
                  herewith marked as TransCanada 7 for
8
9
                  identification.)
10
                        MR. PATCH: Thank you.
11
    BY MR. PATCH:
12
         Now, Mr. Large, you're listed as the witness
13
         on this response; is that correct?
14
         (Mr. Large) I am, but certainly in
    Α.
15
         consultation with our team members,
16
         including the Levitan team.
17
    Q.
         And so you're familiar with the response,
         obviously.
18
19
    Α.
        (Mr. Large) Yes, I am.
20
    Q. And this shows the data on Newington Station
21
         costs revenues and margins from the CRA
22
         studies for the years 2015, 2016, 2018; is
23
         that correct?
         (Mr. Large) Yes, that's one view of the
24
    Α.
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- world as presented in our CRA analysis, yes.
- 2 Q. Could you please take a look at the Levitan
- 3 study, Page 49. And I'm looking at
- 4 corrected Page 49, so I think that's part
- 5 of...
- 6 CMSR. HARRINGTON: Mr. Patch,
- 7 are you referring to the original Exhibit 1
- 8 Page 49?
- 9 MR. PATCH: No, it's PSNH 2.
- 10 That's the corrected pages.
- 11 CMSR. HARRINGTON: All right.
- 12 BY MR. PATCH:
- 13 Q. And again we're at G.17. At the box at the
- top, Expected Value, do you see the line
- 15 Energy Revenue for the year 2015?
- 16 A. (Mr. Large) I have that. 29,886,000.
- 17 Q. And what's -- or okay. The CRA has for a
- 18 base number for 2015 what figure?
- 19 A. (Mr. Large) It appears \$1,219,000.
- 20 Q. So that's about a \$28 million difference,
- 21 roughly?
- 22 A. (Mr. Large) Yes.
- 23 Q. And for year 2016, what's the number that
- 24 Levitan has?

- 1 A. (Mr. Large) 30,223,000.
- 2 Q. And what's the number that the CRA study
- 3 has?
- 4 A. (Mr. Large) 796,000.
- 5 Q. So, again, we're talking about \$29 million
- 6 difference, ballpark?
- 7 A. (Mr. Large) If one believes that the CRA
- 8 analysis is an accurate representation of
- 9 what Newington's benefits or energy revenues
- are going to be, that's what -- you would
- 11 reach that conclusion.
- 12 Q. Who commissioned the CRA study?
- 13 A. (By Mr. Large) Northeast Utilities
- 14 Transmission Organization.
- 15 Q. And for the year 2018, what's the number
- 16 that Levitan has?
- 17 A. (Mr. Large) 24,323,000.
- 18 Q. Actually, I think the comparable number is
- 30,887,000.
- 20 A. (Mr. Large) Oh, I'm sorry. Down by a line.
- 21 30,887,000. Thank you.
- 22 Q. And what does the CRA have for a base number
- 23 for 2018?
- 24 A. Energy revenue of 2,417,000.

2 So, actually, the CRA study does sort of
both, with and without NPT. If you look at
the numbers, they have base and they have
NPT numbers. But either way, the numbers
are not significantly different. But in any
event, they are significantly different than
the ones Mr. Levitan provided, aren't they?

- A. (By Mr. Large) They're different, yes, as pretty much any analysis that attempted to analyze such a variable would be. But I wouldn't begin to conclude that they are accurate or more accurate. As a matter of fact, I would find them to be far less accurate because they didn't account for and care for the actual operation of Newington Station that the Levitan model does.
- A. (By Mr. Levitan) And I would also point out that the Charles River analysis is a pinpoint, terministic study used in a math model of a conventional simulation tool; whereas, the real option valuation technique is grinding through 250 scenarios, accounting for all sorts of uncertainty factors in terms of market key rates,

natural gas costs or oil gas parity ratios and the like. They didn't do that, nor did they even begin to contemplate the hedge value of the asset in terms of PSNH's use. But most importantly, the numbers represent very different states, since they're running a but-for test with and without NPT.

In our analysis, we didn't include NPT, which is exactly the point. If Charles River is right, and in fact Newington's energy margins are crushed following the injection of 1200 megawatts of energy per hour, then it will have a significant economic implication in a weak capacity market for Newington's future. Why roll the dice on its inclusion when you really don't know in 2010, 2011 and the like? All that leads you to is the premature retirement of the plant. So, with that abundance of caution, the decision was made once again to run it without NPT.

A. (By Mr. Large) If I could add, another point of difference between the two analyses is that CRA, when they were running the GE maps

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model, was making use of publicly available data on generators throughout the region; whereas, we had access to PSNH's operating performance -- operating behavior data for the plant, in terms of minimum run time, ramp rates, cold and hot start costs, et So, for the limited amount of data that we were able to observe from the CRA study, it appeared that it was using older data, and perhaps not even accurate as older data. It was different. And so it tended to show that the minimum up-time would be much longer. So, in order to be able to be dispatched for a much longer minimum up-time, it would have to have a higher spark spread; whereas, the operating performance now of Newington is able to take into account some of the daily ups and downs of the energy spark spread.

Q. Mr. Large, looking back at the CRA study, again commissioned by Northeast Utilities,
I'd ask you to take a look at Page 4 under Section 2.1. And at the end of the first paragraph, if you could read to me the last

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49
         sentence in that first paragraph.
1
         (Mr. Large) Page 4, the Background section,
2
    Α.
         Mr. Patch, is that what you're referring to?
3
         No, it's not the Background section.
4
    Q.
5
         the regular Page 4, not in Roman numerals.
                        CMSR. HARRINGTON:
6
7
         document are we in, Mr. Patch?
8
                        MR. PATCH: We're in the CRA
         study. Sorry, but I don't recall --
9
10
                        MR. SPEIDEL: TransCanada 5.
11
                        CMSR. HARRINGTON: TransCanada
12
         5.
13
                        MR. PATCH: Thank you.
    BY MR. PATCH:
14
         Page 4, Section 2, Background, 2.1, last
15
    Q.
16
         sentence in the paragraph, if you could read
17
         that, please, for the record.
         (Mr. Large) Yes. That sentence says that
18
    Α.
19
         major construction is expected to begin in
20
         2013, with a target in-service date of 2015.
21
    Q.
         And Mr. Large, again, this report is
22
         dated -- do you know what the date is on it?
23
         December 7, 2010; is that correct?
         (Mr. Large) The copy that you provided
24
    Α.
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- doesn't have a date on it, Mr. Patch. But

 I'll accept that, subject to check.
- Q. I think if you look at the bottom, second
 page --
- 5 A. (Mr. Large) I see that now, yes. The cover doesn't include that.
- Q. Okay. Thank you. And it was commissioned by Northeast Utilities. And actually, the report was prepared -- you know, my guess.

 You tell me if I'm wrong -- five or six months after you prepared the IRP in this docket; correct?
 - A. (Mr. Large) Five or six months after we filed it, yes.

13

14

15 Q. Okay. As you indicated before, you have 16 responsibility for preparing the IRP. And I guess one thing I have a hard time 17 understanding, based on the responses that I 18 heard to various questions this morning in 19 the discussion about the non-disclosure 20 21 agreement, you clearly understood that the 22 IRP was going to be presented to the 23 Commission, the Public Utilities Commission, in a public forum; is that correct? 24

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1
                        MS. KNOWLTON: I'm going to
         object to the line of questioning, to the
2
         extent that you're asking about the IRP. That
3
         phase of this case has already been heard.
4
                        CMSR. HARRINGTON: Mr. Patch.
5
                        MR. PATCH: I'm not sure I
6
7
         understand that. I have a couple of sort of
         foundational questions I'd like to ask first.
8
         But I guess --
9
                        MS. KNOWLTON: I mean, Mr. Large
10
11
         was on the witness stand for two days on the
         IRP. We're here today on the CUO. So, you
12
         know, I think questions about the CUO are the
13
         focus of his examination today.
14
15
                        MR. PATCH: Okay. Well, my
         question actually, if you let me get there,
16
         relates to the CUO.
17
    (Off-the-record discussion among Commissioners.)
18
                        CMSR. HARRINGTON: All right.
19
20
         We'll listen for a little bit, but we don't
21
         want to regress back into the IRP portion of
22
         the docket.
23
                        MR. PATCH: No, understood.
    BY MR. PATCH:
24
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Q. I guess it's clear from the record,

Mr. Large, that you had responsibility for

the preparation of the IRP, so I won't ask

you that question again.

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- But you understood, did you not, that the IRP and the CUO study would be something that would have to be presented publicly in this case? Is that correct?
- A. (Mr. Large) That was the whole intent of the preparation of those filings. Absolutely.
- So, I'm just having a problem understanding 11 Q. why you would not have instructed Levitan 12 13 Associates with regard to the data on which 14 they relied, but it would have to be information available publicly at the time 15 that the report was presented, because I 16 heard a lot of discussion this morning about 17 various inputs that were protected or too 18 expensive to provide. You want us to see 19 20 the outputs but apparently not the inputs. 21 So, could you explain that to me.
 - A. (Mr. Large) Well, the work done by Levitan was to examine what they felt were the best sources of information available to produce

1 the highest quality output product in the CUO that was possible. And their choice of 2 using Bloomberg information was based upon 3 their experience and historic use of that 4 information. I believe I heard from my 5 friends, Mr. Carlton and Mr. Levitan, that 6 7 they were unclear until a later point in time about the lack of accessibility on a 8 public basis of the Bloomberg information. 9 10 I believe I heard that said earlier. So I 11 take it their expectation was that wasn't an issue, and that substantial time, energy and 12 expense went into trying to resolve those 13 issues, and when found unresolvable, provide 14 alternatives that would be perfectly 15 consistent with, in the specific case of 16 Bloomberg information, that data. And if I 17 misstated or left something short on that 18 response, please feel comfortable to add. 19 20 (By Mr. Levitan) As a licensee, we were Α. 21 under rigid requirements that required us to 22 protect the information. It was disclosed 23 in graphic form in the form of basis spreads. But the actual data itself in 24

- electronic format could not be provided, or it would have been a breach of our obligation.
 - Q. Those are the only numbers you have used?

Q.

A. (By Mr. Levitan) No. There was lots of data that we could have used, all pretty much taking you to the exact same place: Platts, you know, EIA data. These data sets are commonly available to all consultants and Staff Commission and other market participants.

We based our analysis on Bloomberg
because we're comfortable using them, and
they're embedded in our models. Frankly,
this had never come up before, in terms of
public disclosure, cross-examination and the
like. If given the opportunity to do it
over again to avoid this kind of
controversy, I would have easily made the
decision to use some data sets in the public
sector so as to avoid this kind of extended
argument. But again, it wouldn't have
changed a thing with respect to the results.
Okay. I have a few questions for Mr.

Smagula and Ms. Tillotson, since you filed your testimony together.

In that testimony, the two of you say
that you jointly have more than 50 years'
experience monitoring the regulatory
environment in order to plan for and implement
any environmental regulations that apply to
the Company's operations. And I was looking
at Page 8, Lines 4 to 6. Does that sound
familiar to you?

11 A. (By Mr. Smagula) Yes.

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14

- 12 Q. And you also say that you are constantly
 13 monitoring the status of regulations;
- 15 A. (By Mr. Smagula) Yes.

correct?

- 16 Q. And you say that PSNH needs to wait until a
 17 final rule is established with a compliance
 18 date in order to begin planning; correct?
- 19 A. (By Mr. Smagula) That's correct.
- Q. And you say that quality planning must be based on final regulations; correct?
- 22 A. (By Mr. Smagula) Yes.
- Q. At the same time in your testimony, you cited the Commission's December 28, 2010

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1
         letter that's been marked in this docket as
         TransCanada No. 1, Pages 13 and 14 of your
2
         testimony. And that letter says that a
3
         sound planning process should consider
4
5
         reasonably foreseeable regulatory changes,
         not just those where a final regulation with
6
7
         a compliance date is in place; correct?
         (By Mr. Smagula) I don't have the text in
8
         front of me. But assuming you're correct,
9
10
         I'll agree to it.
         It's Page 13 and 14 of your testimony, if
11
    Q.
         you want to double-check it.
12
13
         (By Mr. Smagula) I'm sure it's correct.
    Α.
14
                        MS. KNOWLTON: Mr. Smagula, I'd
15
         just ask you to speak more into the
16
         microphone. Thank you.
17
         (By Mr. Smagula) I'll trust that your text
         is correct.
18
    BY MR. PATCH:
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20
         Okay. Thank you. And given what that
    0.
21
         letter lays out as basically a standard to
22
         use, in the next IRP docket, would PSNH
23
         utilize a different standard than the one
         that you've articulated with regard to final
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- regulations with a compliance date? Would
 you use a different standard next time?
- (By Mr. Smagula) I think the standard we 3 Α. used is as we had characterized it, and that 4 is consistent to what had been used in all 5 the preceding IRP dockets. In the future, I 6 7 guess I'm not going to assume what we will use, but we will certainly take into 8 consideration all of the discussions here 9 and certainly review the ruling from the 10 11 Commission as to what would be appropriate in future dockets and future analysis. 12 think there has been much discussion about 13 what should or should not be included and 14 things that certain parties may have thought 15 were appropriate. But if we look at what 16 17 we've done in the past and we look at our traditional planning process, we filed 18 consistent with both of those. 19
 - Q. And so, then, it sounds like direction from the Commission and the order in this docket with regard to what standard you ought to use in the future might be helpful, because it sounds like the Commission's standard

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outline in the December 28th letter is pretty different from the one that you articulated in your testimony; correct?

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- A. (By Mr. Smagula) I guess I think I responded to your question. I'm not sure I'd characterize what the Commission should do beyond that.
- 8 Q. All right. On Page 14, you say that at the time the Company prepared the IRP, it did 9 10 not, in good faith and with prudence, commit 11 Company resources for planning for any potential future compliance with any of --12 and then you cited the proposed regulations, 13 the ones that had been cited by the Consumer 14 Advocate, Sierra Club and CLF; correct? 15
 - A. (By Mr. Smagula) That's correct.
 - Q. Now, given your many years of experience and your self-described "constant monitoring of regulations," if the plan were being prepared today, are there any other environmental regulations you would take into account with regard to Newington Station, given what the Commission said in the December 2010 letter?

| 1 | Α. | (By Mr. Smagula) You know, as I look at the |
|----|----|--|
| 2 | | regulations that have been referenced, the |
| 3 | | CUO has been, I guess I could characterize |
| 4 | | it as criticized for not taking a review of |
| 5 | | the regulations. But we have reviewed the |
| 6 | | regulations. And I won't belabor everyone, |
| 7 | | unless it's desired, to go through every |
| 8 | | regulation and comment with regard to the |
| 9 | | status of Newington and its compliance with |
| 10 | | regard to the regulations on part and |
| 11 | | visibility, Clean Air Transport Rule, or the |
| 12 | | MAC Rule, and cite the condition of the |
| 13 | | facility, the equipment that's been |
| 14 | | installed, and our means of managing its |
| 15 | | availability into the future, irrespective |
| 16 | | of what these rules are, based on the fact |
| 17 | | that it's gas-fired and it does have some |
| 18 | | limited use of oil. We feel very |
| 19 | | comfortable that our assessment of this unit |
| 20 | | is very positive with regard to that |
| 21 | | equipment that's installed. And the fact |
| 22 | | that we didn't spend pages and go into it in |
| 23 | | detail perhaps is something to reflect upon |
| 24 | | in the future. So I think we're aware of |

- certain people's perception of this
 projected need to meet in the future, but I
 think the station is well positioned for it.
- 4 Q. Have you read the Levitan study?
- 5 A. (By Mr. Smagula) I have reviewed the Levitan study.
- Q. Are you familiar with the fact that he assumed the retirement of 2100 megawatts of generation?
- 10 A. I'm familiar that there was some megawatts,

 11 but I don't recall the exact number.
- 12 Q. Well, I'd ask you to look at Page 38 -- and
 13 I guess it would be Exhibit 1, Page 38 of
 14 the CUO study, and it's Page 221 of the
 15 overall plan.
- 16 A. (By Mr. Smagula) I have the page here.
- 17 Q. Okay. About four lines down there's a sentence that begins with "Generally 18 consistent with the Connecticut IRP, we 19 20 assumed retirement of approximately 2100 21 megawatts of capacity over the period 2014 22 to 2016" -- and then the next phrase is of 23 particular interest to my question -- "due to increasingly strict environmental 24

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        standards." Now, that sounds a little
        different than the standard that you have
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        used in deciding whether or not to take into
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        account particular environmental
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        regulations.
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(By Mr. Smagula) I think --Α.

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MS. KNOWLTON: Actually, I want to state an objection for a minute, because the standard that the Commission stated in the December 2010 letter, as I understand it, related to the IRP. And this is -- Mr. Smagula's here testifying as to the CUO.

MR. PATCH: Well, my question of whether Mr. Smagula -- maybe I wasn't clear enough. But with regard to the standard that he articulated when PSNH takes into account environmental regulations, and that's the standard basically, that they're and there's a compliance date. And what I'm asking him is that that's a little different than apparently what Levitan Associates used as the basis for assuming 2100 megawatts of capacity retirement.

CMSR. HARRINGTON:

Do you

62 1 understand the question? 2 WITNESS SMAGULA: Yes. MR. PATCH: It's not a question 3 for Mr. Levitan. It's really for Mr. Smagula. 4 (By Mr. Smagula) Well, if I look at the 5 Α. units that are referenced which characterize 6 7 the quantity of megawatts that are identified, and I look at those units 8 specifically, because I do have some 9 familiarity with it, Norwalk Harbor units 10 11 are oil-fired. Montville 6 is an oil-fired unit without a precipitate. Middletown 3 is 12 a cyclone-fired unit which will burn natural 13 14 gas. Bridgeport Harbor is an older facility and so on. 15 So, talking about units being retired 16 17 and comparing them generically or specifically with Newington Station is not 18 an appropriate measure. I'm satisfied that 19 20 the statement made is perhaps appropriate, 21 but its characterization and its linkage to 22 Newington cannot be made directly. 23 Okay. But that wasn't my question, was it, Q. 24 Mr. Smagula?

- A. (By Mr. Smagula) Okay. Then I guess maybe

 we'll -- I'll be happy to respond if you

 could repeat it then. I'm sorry.
- Q. I mean, it appears, based on the language
 that Levitan Associates used in that portion
 of the IRP, that they were just referring to
 increasingly strict environmental standards;
 whereas, you seem to rely specifically on
 final regulations with a compliance date.
- 10 A. (By Mr. Smagula) I guess I provided you with

 11 some input from me, but I'm not sure I'm the

 12 appropriate one to comment on their study.

 13 I may want to invite them to provide remarks
- Okay. I'll actually give Mr. Levitan that opportunity a little bit later. I have some questions for them as well.
- 18 A. (By Mr. Smagula) Okay. Good.

as well.

- 19 A. (By Mr. Levitan) Although, I would be happy
 20 to comment now if you would appreciate the
 21 clarification.
- Q. Actually, I'd prefer to wait. Thank you.

 You're familiar, Mr. Smagula, aren't you,

 with the correction that Levitan Associates

- 1 had to make to the study? There was some testimony about that this morning. 2 (By Mr. Smagula) I did hear some numbers 3 Α. that were changed. I'm not as directly 4 familiar with the specifics of each, but I 5 understand generally what took place. 6 7 I mean, as an example of -- I just want to Q. 8 point you to net present value of the expected energy net revenues reduced from 9 10 120 million to 40 million. And I'm 11 referencing Page 52 of the IRP -- actually, of the -- I guess it's the CUO contained in 12 the IRP, and corrected Page 52, which would 13 be part of PSNH Exhibit 2. I don't know if 14 15 you want to take a look at that, but --16 (By Mr. Smagula) I heard them correct the Α. 17 number. I'm not sure what I can do to 18 assist you any further. Well, as an order of magnitude, from \$120 19 Q. 20 million to \$40 million, does that sound 21 consistent?
 - MS. KNOWLTON: And I'm actually going to object to this line of questioning. When Mr. Smagula took the stand in the case

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         this morning, and I asked him what his role in
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         the CUO was, I thought he was very clear that,
         as a director of generation of PSNH, what he
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         did was provide some input data about the
4
         operation of the plant. So, I mean, I really
5
         feel like these questions are not properly
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7
         focused to Mr. Smagula's involvement in the
8
         CUO.
                        MR. PATCH: Well, Mr. Chairman,
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         I'll actually withdraw that question for now
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11
         and lay a foundation for it.
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                        I'd like to ask that a
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         response to TransCanada 3-1, with Mr.
14
         Smagula as the witness, be marked as the
15
         next exhibit.
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                        CMSR. HARRINGTON:
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         objections to entering this?
               (No verbal response.)
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                        CMSR. HARRINGTON: Seeing none,
         this will be TransCanada 7 -- 8.
20
21
                  (The document, as described, was
22
                  herewith marked as TransCanada 8 for
23
                  identification.)
         Are you familiar, Mr. Smagula, with this
24
    Q.
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- response that has you listed as a witness,
 dated June 3rd, 2011?
- 3 A. (By Mr. Smagula) I'm familiar with it, yes.
 - Q. And Paragraph C asks, "Does PSNH still believe that the original Levitan work 'properly represents the expected value of Newington to customers?'" Do you see that?
- 8 A. I do.

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- 9 Q. Could you read the response.
- 10 (By Mr. Smagula) "PSNH still believes there Α. 11 is a range of outcomes under which Newington provides value to customers by being a 12 13 physical hedge against market prices, as 14 well as providing revenue to customers. The original and revised Levitan study 15 16 quantifies the range of value Newington provides. The differences in outcomes 17 predicted by the original and revised 18 Levitan studies are relatively small, and as 19 20 a result, PSNH believes that the original 21 Levitan work 'properly represents expected 22 value of Newington's customers.'"
 - Q. I wanted to focus on the phrase "relatively small" and ask you whether a reduction from

- 1 120 million to 40 million -- basically, over 2 a 200-percent reduction -- is "relatively 3 small" in your opinion?
- (By Mr. Smagula) I guess it seems as though 4 Α. the number is about half or less than half 5 of what it was previously. Relatively 6 7 small, though, is relative to what? Is it 8 relative to zero, or is it relative to the two numbers? So I guess it is a reasonably 9 good change. I don't know how to 10 characterize that any further. 11
 - Q. Okay. Mr. Smagula, are you familiar with the capacity factors in recent years at Newington Station?
- 15 A. (By Mr. Smagula) I am.

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- 16 Q. And I believe in your testimony you referred 17 to them as -- and I'm looking at Page 15, 18 Lines 8 and 9, "a reduced capacity factor in 19 recent years." Does that sound correct?
 - A. (By Mr. Smagula) Yes.
- Q. In fact, I don't know if you're familiar
 with -- I'm going to give you a copy of this
 Commission order. It's an order dated
 December 21, 2009, approving the 2010 energy

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         service rate. And I would ask you to take a
         look at this order at Page 17.
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                        MS. KNOWLTON: Mr. Patch, could
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         you give us the order number.
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                        MR. PATCH: Order 25,061 in
5
         Docket DE 09-180. It's dated December 31st,
6
7
         2009.
8
                        MS. KNOWLTON: Thank you.
    BY MR. PATCH:
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         And the first full paragraph describes
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    0.
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         comments by Steve Mullen, the assistant
12
         director of the Electric Division here at
13
         the Commission. And it says there, "Mr.
         Mullen noted that Newington Station had
14
         become increasingly uneconomic, and as a
15
16
         result, its capacity factor has steadily
         declined from 55.9 percent in 2003 to
17
         3.3 percent in 2008." Did I read that
18
19
         correctly?
20
    A. (By Mr. Smagula) Yes.
21
    Q.
         So, at Page 16 of your testimony, Line 16,
22
         you referred to, quote, anticipated
23
         continued lower capacity factors; is that
24
         correct?
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- 1 A. (By Mr. Smagula) Yes.
- Q. Do you know the capacity factors that Levitan assumed?
- A. (By Mr. Smagula) I would have to ask them or refer to what they have on their study. I don't have that number in my memory.
- 7 Q. I mean, subject to check, in the first round
 8 it was 15 to 19 percent; and in the
 9 corrected version, it was 7 to 10.7 percent.
 10 I'm looking at the revised G.17. Subject to
 11 check, would you accept that?
- 12 A. (By Mr. Smagula) Yes.
- 13 Q. And any of those numbers are higher than any
 14 capacity factors that have been present at
 15 Newington since 2007; is that correct?
- 16 A. (By Mr. Smagula) It is.

- 17 Q. Now, a couple of questions --
- A. (By Mr. Smagula) I will add, however, that
 we provided them with the information, and
 their knowledge of fuel and other factors
 creates their projection as to what the
 operations of the facility will be. I do
 not project the capacity factors.
 - Q. At Page 87 of the IRP itself, it describes

- Newington Station as, quote, Designed as a peaking unit for quick start-up. Does that sound correct?
- A. (By Mr. Smagula) That's a general
 characterization of its design. That's
 correct.
- 7 Q. And on the same page, "designed for fast response and start-up."
- 9 A. (By Mr. Smagula) Yes, that's the same concept.
- 11 Q. What's the cold-start time for Newington?
- 12 A. It has been reduced significantly from what
 13 it had been in the past. I think at the
 14 moment it's in the six- to seven-hour range,
- 15 subject to check.
- 16 Q. So if a nuclear unit were to go offline on a
- summer afternoon at, say, 1:00, and
- Newington was needed to come online from a
- cold start, it would be, at a minimum, 7 or
- 8 p.m. before it would be producing power at
- 21 its capacity. Is that what those numbers
- 22 mean?
- 23 A. (By Mr. Smagula) The numbers we refer to as
- six to seven hours to ISO are numbers that

1 we feel very comfortable with. If there is a system emergency, it is my opinion that we 2 could improve that. But the ISO system 3 would fill that gap, would fill that period 4 of time with other resources that are more 5 readily available to come on until a more 6 7 economic unit could come on. And the fact that Newington provides strength in the 8 345KV line from Vermont down into eastern 9 Massachusetts I think would be a very 10 11 important factor for it to get online 12 quickly.

- 13 It's a 400-megawatt unit, and of those 400 Q. megawatts, is it true about 80 megawatts are designed for oil?
- 16 (By Mr. Smagula) No. Α.

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- 17 0. How would you characterize it?
 - (By Mr. Smagula) It's a 400-megawatt unit Α. that can run very close to full load on gas, on natural gas. However, if a full load is needed, we supplement the gas with some oil firing to get full load. It can achieve full load on an oil or a oil/gas combination, but not quite a full load on

- all gas.
- Q. In 2011, do you have any idea of what

 percentage of the time Newington operated on

 oil versus natural gas? Ballpark.
- 5 A. (By Mr. Smagula) I think it operated very
 6 sparingly on oil. There have been some
 7 problems with the natural gas supply system
 8 at times where there was a deficiency in
 9 availability, where Newington stepped in to
 10 fill that gap for New England. But it was
 11 very limited. Based on economics.
- Q. And those economics being that the price of oil is a lot higher than the price of natural gas on an MMBtu basis; is that right?
- 16 A. (By Mr. Smagula) I guess I view the price of natural gas is a lot lower than oil.
- 18 Q. That's what I meant to say.
- 19 A. (By Mr. Smagula) And that's the current
 20 market assessment with gas.
- 21 Q. I'm going to show you a copy of what I think
 22 is a Form 1 document with regard to
 23 Newington, and I believe this is for 2011.

24 MR. PATCH: And I would ask that

MR. PATCH: And if you'd prefer,

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         we could submit a clean copy.
                        CMSR. HARRINGTON: No, I just
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         wanted -- and the bottom figure below that
3
         says -- I'm not sure what it says. Check
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         97.32, slash, something fuel cost maybe?
                       MR. PATCH: Yeah, that's per
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7
         megawatt hour fuel cost. It was an estimate
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                I'm not sure I need to ask questions
         about that.
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10
                                           All right.
                        CMSR. HARRINGTON:
11
    BY MR. PATCH:
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         No. 6 oil barrels, if I read correctly, it's
         83 million -- 83,126; is that correct?
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15 A. (By Mr. Smagula) That's correct.

14

- 16 Q. And then No. 2 oil, 10,647 barrels.
- 17 A. (By Mr. Smagula) That's what's on the sheet,
 18 yes.

looking at, I guess it's Line 38.

- 19 Q. And then MCF looks as though it's 1,034,154
 20 MCF of gas; right?
- 21 A. (By Mr. Smagula) That's correct.
- Q. Now I'm going to ask you to take this,
 subject to check. I mean, you're probably
 familiar with the MMBTU conversion factor.

- Do you know how to make that conversion to an MMBTU figure?
- 3 A. (By Mr. Smagula) I don't have that with me or in my head at the moment.
- Q. Okay. Well, based on these numbers, would it surprise you to learn that approximately 36 percent of the 2011 power actually was produced by oil versus natural gas?

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- A. (By Mr. Smagula) That could be the case. I guess I'd have to refresh myself on exactly what we earned last year and when and why.
- Q. I mean, you admitted that the price of oil is obviously significantly higher right now than the price of natural gas. So I'm trying to understand, if that's the case, why would PSNH have utilized so much oil as opposed to natural gas in 2011?
- A. (By Mr. Smagula) I think our choice is to
 run the most economic fuel that's available.
 And we bid our unit in on gas, and it's
 based on gas price and gas availability. If
 there are times when the system, when the
 ISO-New England system has a problem with
 the supply of natural gas, as I said

earlier, we occasionally will be actually dispatched on oil.

Also, and I guess I'll have to confirm all of this -- but also, we have certain regulatory requirements that require us to do testing periodically with our air permit on oil. And there are times when, irrespective of the incremental cost to customers, we have a regulatory and environmental obligation to operate the unit on oil in order to achieve test data to provide appropriate filings with our regulatory community. So there are a number of reasons why we do this.

We also sometimes have control system modifications or other operational characteristics of the unit which we need to assure reliability of the unit in order to prove that equipment is operating and responding properly, when we would have to operate the unit on the alternate fuel.

I think, if I recall, we were having some start-up gas testing, so that the unit traditionally would start up on oil and then

transfer to gas. We were doing testing so that we could start up on just gas and be able to more economically start our units, which contributes to the shorter start time. But it also contributes to our customers on a lower-cost start-up, which makes it more environmentally friendly, but also makes it more economically friendly. I think there were periods in which that start-up on gas had to be adjusted and curtailed in order to go into an oil start-up until that -- those systems were proven.

So I believe our reasons to operate on gas were driven by either environmental, economic or various business decisions in order to maximize the flexibility of the unit and meet our regulatory or dispatch obligations.

A. (Mr. Large) And if I could add, it's unclear from your question, Mr. Patch when you speak about taking the amount of oil that was utilized, if you're referring only to the RFO or the No. 2 oil, because if in fact it included the No. 2 oil, that really doesn't

- generate many megawatt hours. That's the house heating oil, so...
- 3 Q. It was both, No. 6 and No. 2.
- A. (Mr. Large) So I think a more accurate
 computation would exclude the No. 2 oil from
 the percent of megawatt hours made.
- 7 Certainly the numbers on the page, you could
 8 do that arithmetic and come up with the
 9 value that you did. But in terms of making
 10 megawatt hours, it's not producing megawatt
 11 hours.
- 12 Q. Does it all go to running the station,
 13 either way?
- 14 A. (By Mr. Smagula) Well, it doesn't go into
 15 the cost to generate megawatt hours.
- 16 Q. And ratepayers pay for all of that, right,
 17 regardless of whether it's No. 2 or No. 6;
 18 right?
- 19 A. (By Mr. Smagula) That's correct.
- Q. Okay. I'm going to show you -- this is

 "Monthly Average Fuel Price and RT Hub LMP."

 This is an ISO document that shows the price of oil and dates back to 2003. But through -- it has projections, actually,

| 1 | | through September of 2012. It's an ISO |
|----|----|--|
| 2 | | document. And this is really just to |
| 3 | | underscore something that you already |
| 4 | | indicated, which is that the price of oil is |
| 5 | | obviously, at this point in time, anyway, |
| 6 | | and at least in the fairly recent past, |
| 7 | | significantly higher than the price of |
| 8 | | natural gas. And, again, in my mind, at |
| 9 | | least it raises the question of why you |
| 10 | | would be burning oil at all unless you |
| 11 | | absolutely had to during 2011. Maybe you |
| 12 | | want to respond to that? |
| 13 | A. | (By Mr. Smagula) I did respond to that. I |
| 14 | | told you that there are operational and |
| 15 | | regulatory and other reasons why we burn |
| 16 | | oil. Other than those reasons, we |
| 17 | | absolutely burn the lowest-cost fuel, or as |
| 18 | | you can see from the capacity factors, we |
| 19 | | purchase energy on the open market. |
| 20 | Α. | (Mr. Large) If I can, my take is that these |

A. (Mr. Large) If I can, my take is that these are monthly average values, and it doesn't recognize the fact that there are days and hours in which natural gas prices are substantially higher than oil. And the

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1
         beauty and benefit of having a station like
         Newington, with dual fuel capacity and the
2
         ability to run at or near full load, takes
3
         full advantage of the fact that on those
4
         days when there are very high natural gas
5
         prices or lack of availability of natural
6
7
         gas, it can operate on oil, and does.
         (By Mr. Smagula) If I had anticipated your
8
    Α.
         question further, I would be able to become
9
         very specific with you. But I think my
10
         characterization of the different reasons we
11
         burn oil should explain why we do it. We
12
         only do it if we need to do it.
13
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                        MR. PATCH: Mr. Chairman, I'm
         not sure that I requested that this be marked
15
         as an exhibit, but I would request that it be
16
17
         marked.
                        CMSR. HARRINGTON:
                                           That would be
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         TransCanada 9 -- 10?
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20
                        THE CLERK:
                                    Ten.
21
                  (The document, as described, was
22
                 herewith marked as TransCanada 10
23
                  for identification.)
    BY MR. PATCH:
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- 1 Q. Mr. Smagula, I'd like to ask you to look at 2 Page 9, I believe it is, of the CUO study. Appendix G, about four lines down in the 3 first full paragraph where it says, "The 4 station has a 12-hour cold start-up time." 5 Now, that sounds inconsistent with your 6 7 testimony that it's a six- to seven-hour 8 start-up time. Maybe you could explain that. 9
- 10 A. (By Mr. Smagula) Well, it was my
 11 recollection that it was a seven- to
 12 eight-hour cold start.
- Q. Seven to eight? I thought you said six to seven.
- 15 A. (By Mr. Smagula) If I said six to seven -- I
 16 think I did say six to seven. I'm not sure.
 17 I could... I'd have to check on that number.
 18 I may have recalled the time for a hot start
 19 being six to seven hours. But on a cold
 20 start, it could be longer. It would be
 21 longer, but I...
- Q. Okay. Okay. Mr. Levitan and Dr. Carlton,
 I'm prepared to ask you a few questions now.
 I mean, obviously, we've been through the

I don't see the need to belabor that. It sounded like they were grouped into at least two different categories; one were corrections that were made, I think as you said, on Page 15 of your testimony, after legitimate questions were raised in the first round of discovery and at the first technical session. So in fact, you didn't make the corrections on your own. It was only after TransCanada and others raised questions that you made them; is that correct?

- A. (By Mr. Levitan) We made the corrections on our own. We appreciated Mr. Hachey's constructive criticisms at that first technical session which revealed defects in the results and then motivated us to go back and do a deep dive into the programming code, the assumptions and the like, at which point we quickly found problem areas and moved to correct them at once.
- Q. On Page 15, Line 20 of your rebuttal testimony, you made it sound as though there were time constraints on the completion of

- 1 the study. Could you explain that.
- 2 A. (By Mr. Levitan) Page 15, Line 20?
- 3 Q. Yes.
- (By Mr. Levitan) The production process in 4 Α. the summer of 2010 was less ideal. We got a 5 bit of a late start, and we found ourselves 6 7 challenged to accomplish a great deal of 8 programming and technical analysis with an eye toward a September filing date. I would 9 defer to my colleague, Dr. Carlton, to flush 10 out some of the additional challenges. 11
- 12 (By Mr. Carlton) As Mr. Levitan stated, we Α. 13 didn't get the go-ahead until a little bit later than we had initially anticipated, 14 based on our proposal discussions. In that 15 16 initial proposal there was this framework specified of doing a real option valuation 17 analysis for which we needed to do some 18 from-scratch model development. So one of 19 20 the time pressures was simply that there was 21 a shorter time line for the model 22 development and testing phase before filing 23 that report and...
 - Q. Are you done?

- A. (By Mr. Carlton) And then, in addition, there were some other extenuating circumstances.
- 4 Q. Do you want to describe them?
- 5 A. (By Mr. Carlton) I'm sorry. It was a death in my family.
- 7 Q. Okay. Sorry.

The next set of corrections that Levitan
Associates made, as I understand it, were
really in response to a request from Staff for
a backcast case. Could you explain what a
"backcast case" is, first of all.

A. (By Mr. Carlton) Well, a backcast case is what the name may seem to imply. You go backwards in time, but rather than trying to run a model in reverse chronological order, you take a past time period and you run the model forward. The basic idea is to be able to compare model performance against the actual results which would be known at that time. However, there are many difficult aspects of doing a reasonably good job at a backcast case, the main one being that every year or any time period you look at is going

to be just one state of nature. It's going
to be unique for certain reasons, and
especially for a probabilistic model. Part
of the model validation process is to know
whether its distribution of values are in
the reasonable range, not just a
single-point estimate.

- Q. So as a result of that request from Staff, then you uncovered some other errors. And those concerned, as I understand it, start fuel, use assumptions. And No. 2 fuel use for station warming hadn't been included in fixed costs. I think there were a couple of other areas that were uncovered as part of that. So they weren't something you came across on your own. It was only after Staff requested that particular analysis; is that correct?
 - A. (By Mr. Carlton) That's right. So, in the course of trying to reconcile the differences, one factor I was able to isolate, as recently been stated, that the No. 2 oil is not used in generation. It was used, in part, for start fuel, and then as

- we determined, a significant amount was also used for plant warming purposes. And given that we knew how many starts had occurred in the year 2010, that we were studying how many were cold, how many were hot starts, we were able to estimate how much total fuel use for No. 2 oil would be involved and calibrate that against the model result.
- Q. One of the assumptions that you made was that 2100 megawatts of capacity in NEPOOL would retire; is that correct? I'm looking at Page 38 of the CUO. And we already looked at it with Mr. Smagula at Footnote 26. So, is that correct?
- A. (By Mr. Levitan) It is correct in the narrow context of the mid case. As I'm sure you recognize, three distinct capacity price forecasts were formulated. Only in the mid case was the assumption of 2100 megawatts of retirement considered.
- Q. And are you familiar with New England ISO

 Forward Capacity Auctions? And I'm going to

 refer now specifically to capacity auction

 No. 6.

- 1 A. (By Mr. Levitan) Yes, I'm familiar with it.
- 2 Q. And this particular capacity auction is for
- delivery June 1, 2015 to May 31, 2016. Does
- 4 that sound correct?
- 5 A. (By Mr. Levitan) Sounds correct. I don't
- 6 have the building block assumptions from
- 7 that auction in front of me. But your
- 8 characterization sounds right.
- 9 Q. And have you checked to see how the units
- 10 that you listed in Footnote 26 fared in that
- particular auction, as to whether or not
- they've been obligated through 2016? Have
- you had a chance to do that?
- 14 A. (By Mr. Levitan) No, I have not. Nor would
- it matter, insofar as the analysis reflected
- these unit retirements on a generic basis.
- 17 I'm sure that it was stated either in this
- 18 report or in data responses that we relied
- on the work done by another consultant in
- 20 the 2010 Connecticut IRP to come up with an
- 21 estimation of total plant attrition over the
- forecast period. If these plants don't
- retire, typically, another resource would be
- 24 expected to retire in conjunction with the

assumption of our total RTO-wide attrition that was used in this forecast.

3

4

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23

24

- Q. Well, would it surprise you to learn that, in fact, as a result of that particular capacity auction, that the ISO anticipates being 2800 megawatts long?
- 7 A. (By Mr. Levitan) No, it would not surprise me.
- 9 Okay. I'm going to show you a copy of a Q. 10 document that is dated April 30th, 2012. 11 And I have not copied the entire document 12 which is over a hundred pages, but I would 13 represent to the Commission that what I have copied is what I believe to be the relevant 14 portions of this filing with the FERC by the 15 16 ISO with regard to the results of this No. 6 capacity auction and the relevant portions 17 of it as they relate to the units that Mr. 18 Levitan had assumed would be retired. 19 20 we have highlighted in yellow the particular 21 units as they appear in this filing. 22 would ask --

CMSR. HARRINGTON: Mr. Patch, do you want to enter this as an exhibit?

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1
                        MR. PATCH: Please.
2
                        CMSR. HARRINGTON:
                                           Any
         objections?
3
               (No verbal response)
4
5
                        CMSR. HARRINGTON: Seeing none,
         this will be TransCanada 11?
6
7
                        THE CLERK: Eleven.
                  (The document, as described, was
8
9
                 herewith marked as TransCanada 11
                  for identification.)
10
         And maybe, Mr. Levitan, in light of your
11
    Q.
         comments, you don't want to run through each
12
13
         of these. But I would represent to you that
         what I have highlighted on the hand-numbered
14
         pages are the portions of this particular
15
         filing by the ISO with the FERC that relate
16
         to the generating units that you referenced
17
         in Footnote 26. And I would further
18
         represent to you that, based on the math
19
20
         that I've done, which is -- or Mr. Hachey's
21
         actually done, which would probably give you
22
         more faith than if I did it, that for some
23
         summer ratings, 2,045 megawatt for the
         units, 1821 -- or 89 -- almost 90 percent of
24
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1
         the total capacity that you had identified
         in that footnote are included as capacity
2
         obligations through at least May of 2016.
3
         would just ask you to accept that, subject
4
         to check. And I know you have an
5
         explanation that you've already given, at
6
7
         least in part. Maybe there's something
8
         else --
9
         (By Mr. Levitan) No, I'm happy to consider
    Α.
10
         it, subject to check.
         Thank you.
11
    Q.
        (By Mr. Levitan) Of course, it's worth
12
    Α.
13
         noting --
14
         Go ahead.
    Q.
15
        (By Mr. Levitan) -- that there are many
    Α.
16
         components of the Forward Capacity Market
         that continue to be revisited by both FERC
17
         and stakeholders across the region. And it
18
         is the evolving nature of the restructuring
19
20
         of the Forward Capacity Market that
```

hang in there, wait for a better day.

certainly encourages incumbent generators to

of the structural reforms presently before

the ISO and various stakeholder committees

21

22

23

could not have been known with as much accuracy in 2010 as we know today.

Q. Well, that may be true. But I guess I would ask you to look back at the CRA study then, which was done, actually, five or six months later than the study you did. This has been marked as an exhibit in this docket. It's TransCanada -- sorry, but I don't recall the number. But I'd ask you to look at Page 23 of that particular document. And underneath that chart, at the top it says, "The capacity retirements assumed to take place in 2010 and beyond based on accepted delist bids in the Forward Capacity Auctions include: Somerset 6 and Salem Harbor 1 and 2."

So, in fact, the CRA study had a very different approach than what you had. And that was done in 2010; was it not?

A. (By Mr. Levitan) It was done in 2010. But I'm not sufficiently acquainted with the study to really comment on the differences.

CMSR. HARRINGTON: Mr. Patch with regard to your exhibit, just a question

```
1
         from labeling. This is on TransCanada 11.
         When you go to the first chart, the page there
2
         is labeled page, I guess that's one.
3
         Bridgeport Harbor 2, you go across, and
4
         underneath the dates there's a series of zeros
5
         there --
6
7
                        MR. PATCH:
                                    That's right.
8
                        CMSR. HARRINGTON: And the next
         page you have other ones highlighted where
9
10
         there's -- well, in the case of Middletown, it
11
         starts with 236,000. What are those -- what's
         the units of those? 236,000 what for
12
13
         Middletown?
14
                        MR. PATCH: Kilowatts.
15
                        CMSR. HARRINGTON: Pardon?
16
                        MR. PATCH: Kilowatts.
17
                        CMSR. HARRINGTON: Is it
         kilowatts or -- so, that's the capacity?
18
19
         Okay.
                        So in the case of Bridgeport
20
21
         Harbor, you've highlighted where it's all
22
         zeros, and you're saying they do not have a
23
         capacity supply obligation?
24
                        MR. PATCH: That's correct.
                                                     And
```

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so that's among the 10 percent or so that we said of the ones in Footnote 26 that do not.

You know, it adds up approximately to

90 percent that do.
```

CMSR. HARRINGTON: So those are the ones that didn't clear the auction, in the case of Bridgeport Harbor 2?

MR. PATCH: That's right.

BY MR. PATCH:

- Q. And Mr. Levitan, or anybody else on the panel, just because they didn't clear the auction doesn't necessarily mean that they're going to retire; is that fair to say?
- A. (By Mr. Levitan) It's technically correct.

 But if a resource did not clear the auction and it's holding on by its fingertips and making virtually no profit from energy sales and ancillary sales, the loss of capacity revenue would no doubt discourage them from staying in the market. I haven't met a resource that would be that benevolent year over year. So its retirement would likely ensue.

| 1 | With respect to the Charles |
|----|--|
| 2 | River analysis for NPT, I note on the very |
| 3 | page that you referenced that they're |
| 4 | stating that the retirements are calculated |
| 5 | on a conservative basis. They have noted |
| 6 | that additional delist bids have been |
| 7 | rejected based on reliability concerns. |
| 8 | They note, if those concerns are resolved, |
| 9 | additional unit retirements are likely. |
| 10 | Specifically, permanent delist bids have |
| 11 | been filed for Salem Harbor 3 and 4 for |
| 12 | FCA 5. And they go on to say that a delist |
| 13 | was requested for Vermont Yankee, for which |
| 14 | the Vermont Legislature voted to deny |
| 15 | extension of an operating license was |
| 16 | rejected in FCA 4. We now know, of course, |
| 17 | Vermont Yankee did not clear FCA 6. |
| 18 | So, there's a lot going on |
| 19 | here in the context of the study that they |
| 20 | were asked to perform. Presumably, they |
| 21 | wanted to state the energy price-suppression |
| 22 | benefit attributed to NPT on a conservative |
| 23 | basis. So they conservatively carried |
| 24 | forward resources that were likely to retire |

```
1
         just so as to avoid over-estimating the
         price-suppression effect. If we were doing
2
         this study, in all likelihood, we would have
3
         stated it conservatively as well.
4
         I think I left up there on the Bench a copy
5
    Q.
         of Order 25,061. And I would ask if Mr.
6
7
         Levitan or Dr. Carlton, either one of you,
         could take a look at Page 18. Turning to --
8
9
         (Mr. Large) I don't think we do. If you
    Α.
10
         could be kind enough to share that with us?
11
         We had two copies of the order, so --
    Q.
12
         (By Mr. Large) We have 24,945... where would
    Α.
13
         you like us to go?
14
         Have you got it?
    Q.
15
        (By Mr. Large) We do not.
    Α.
16
         (By Mr. Levitan) Yes, we do.
    Α.
17
    Α.
         (Mr. Large) Oh, I'm sorry. We do have it.
         We're at 25,061, Page 18. And on that
18
    Q.
19
         page -- are you there?
20
         (By Mr. Levitan) Yes.
    Α.
         There are statements attributed to Steve
21
    Q.
```

the end of the Forward Capacity Market

Electric Division, where he said that with

Mullen, the assistant director of the

22

23

- transition payments in May of 2010, lower

 future capacity prices resulting from the

 Forward Capacity Auctions may result in a

 widening gap between plant-related expenses

 and revenues for Newington Station. Do you

 see that?
- 7 A. Yes.
- Q. Do you know how much Newington received for market transition payments in 2010?
- 10 A. (By Mr. Levitan) I do not have that information.
- 12 Q. Would you accept, subject to check, that it
 13 was \$20 million? And I think that's on the
 14 same Page 18. Maybe it's referenced above
 15 where I just read to you.
- 16 A. (By Mr. Levitan) I see the reference in the document.
- Q. And so those are revenues that Newington no longer receives. I mean, they stopped in 2010; is that right?
- A. (By Mr. Levitan) To the best of my
 knowledge, revenues are received based on
 the FCA outcome from annual auction to
 annual auction.

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1
    Q.
         In your testimony at Page 18, you commented
         on Mr. Hachey's testimony about
2
         reconfiguration auctions. Do you recall
3
4
         that?
         (By Mr. Levitan) Yes.
5
    Α.
         And he had pointed out that you failed to
6
    Q.
7
         take into account the fact that retiring the
         Newington Station could result in $20- to
8
         $30 million of capacity revenue if Newington
9
         were to shed its future capacity obligations
10
11
         in the reconfiguration auctions; correct?
        (By Mr. Levitan) Yes.
12
    Α.
         I'm going to show you a copy of a response
13
    Q.
14
         to a data request. It's TransCanada Set 4,
15
         No. 12. And you're listed as the witness.
16
                        MR. PATCH: And I would ask that
         this be marked as the next exhibit for
17
         TransCanada.
18
19
                        CMSR. HARRINGTON: Mr. Patch,
20
         how much longer will your cross-examination
21
         go?
22
                        MR. PATCH: If I could just have
23
         one minute, I'll take a quick look at my
24
         questions.
```

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1
                        CMSR. HARRINGTON: I'm just
         trying to get an idea because we're coming up
2
         on needing a break.
3
                        Any objection to entering this
4
         in evidence?
5
               (No verbal response)
6
7
                        CMSR. HARRINGTON: So this will
8
         be TransCanada 12.
                  (The document, as described, was
9
                  herewith marked as TransCanada 12
10
11
                  for identification.)
12
                        MR. PATCH: My guess is about 15
13
         more minutes. Would you like to continue?
14
                        CMSR. HARRINGTON: Yeah, we'll
         continue for 15 minutes.
15
16
                        People should start thinking
         about whether they can stay later this
17
         afternoon, because we do have a lot to get
18
         through, and we need to get PSNH's redirect
19
         on some of the witnesses that won't be
20
21
         available tomorrow afternoon. So, maybe we
22
         can stay a little later than planned
23
         tonight.
                        Go ahead and continue, Mr.
24
```

Patch.

2 BY MR. PATCH:

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- Q. So, Mr. Levitan, I'd ask you to look at Section Roman X. And the question there was regarding LAI-8, an attachment to your rebuttal testimony. "Is it Mr. Levitan's opinion that his calculation of 'net retirement disbenefit' is an appropriate valuation of the retirement benefit or cost to PSNH customers of Newington?" And I'd ask that you read the response.
- 12 (By Mr. Levitan) The response goes as Α. 13 follows: "The purpose of the analysis presented in Exhibit LAI-8 was to estimate 14 how under certain assumptions the net 15 16 revenues of Newington shedding its capacity supply obligations would differ from the 17 revenues received under the continued 18 operation scenario. This is a simple rough 19 20 estimate that shows significant retirement 21 disbenefits compared to the continued 22 operation scenario. LAI believes that this 23 analysis is appropriate for the purpose of the CUO study. However, valuation of the 24

retirement benefit or cost to PSNH customers
would probably require a more complex type
of analysis that goes beyond the scope of
this proceeding."

- Q. And then Roman XII regarding that same

 LAI-18 [sic], "Does this exhibit account in

 any way to the ongoing costs of operating

 Newington?" And your response to that was?
- A. (By Mr. Levitan) "No." The analysis that's presented in LAI-8 simply shows the net retirement benefit -- or disbenefit over the forecast period.
- Q. So I'm just having a hard time understanding why you fault Mr. Hachey's analysis, when you didn't even include in your own back-of-the-envelope calculation the actual cost of the operating the facility.
- A. (By Mr. Levitan) Mr. Hachey formulated an idealized scenario where there would be a continued sustained differential between the FCA price outcome and the reconfiguration auction prices of a dollar per kilowatt month. It makes no sense to me as an industry analyst to hold that differential

constant since the differential is driven entirely by the magnitude of the megawatt overhang in New England. You know from our modeling assumptions that we do consider additional DR entering the resource mix and additional imports from New York, although a decline in the level of imports due to the price differentials. But most importantly, we look at capacity attrition effects, whether it's 2100 megawatts or 2500 megawatts or something less than that. It's baked into each scenario.

As the magnitude of the megawatt overhang dissipates, inevitably there would be upward pressure, and significant upward pressure on RA prices. So the benefits of shedding the capacity supply obligation would dissipate with that differential that narrows. If Mr. Hachey is right that, regardless of the magnitude of the megawatt overhang, RA prices will stay fixed at a dollar per kilowatt month, then the benefits to PSNH's customers associated with shedding the CSO would be large. But I don't expect

103 1 that outcome. And I think if you were to poll industry experts, most would agree it's 2 overhang that drives the delta price-wise, 3 and that is inevitably going to disappear. 4 On Pages 20 and 21 of your rebuttal 5 Q. testimony, you criticized Mr. Hachey's 6 7 rejection of your price-suppression analysis saying that it was "misplaced"; correct? 8 9 (By Mr. Levitan) Could you point me to a Α. 10 line, please? 11 Well, it's not one line. It's generally Q. Pages 20 and 21. I think there's Q & A --12 13 (By Mr. Levitan) Yes. And I acknowledged in Α. 14 the testimony that the use of the word 15 "suppression" in the context of capacity 16 price benefits is a bit of a misnomer. But 17 perhaps we'll get to that. Yes. I mean, I was going to ask you that. 18 Q. 19 Lines 33 to 34 on Page 21 is where you in 20 fact said that; right? 21 Α. (By Mr. Levitan) Yes. 22 "Price suppression may have been a Q. 23 misnomer." 24 I'm going to show you copy of a data

104 1 request from TransCanada dated December 16, 2011, and it has you as the witness. 2 3 CMSR. HARRINGTON: Any objections to entering this in the record? 4 5 (No verbal response) CMSR. HARRINGTON: This is going 6 7 to be TransCanada 12? THE CLERK: Thirteen. 8 9 (The document, as described, was 10 herewith marked as TransCanada 13 11 for identification.) 12 CMSR. HARRINGTON: Oh, I'll get 13 these straight one of these days. "Monthly Average Fuel Price and RT Hub LMP." 14 15 Q. In your response, you say what you meant 16 when you used the term "capacity price suppression benefit" was "the economic 17 benefits that were redound to customers 18 resulting from Newington remaining in 19 service"; is that correct? 20 21 Α. (By Mr. Levitan) Yes. 22 And you go on to say that, just as sellers Q. 23 are entitled to consider portfolio benefits of their actions in the markets -- and I 24

- just want to stop there and ask you what you
 meant by this. Are you saying that the
 sellers are entitled to withhold capacity
 from the market, that it's okay to
 manipulate the capacity market?
 - A. (By Mr. Levitan) I'm wondering -- I'd ask for your forbearance for a second. Where are you reading from in the testimony?

- Q. Not the testimony. This is the response to TC 4-16. It's the second line. You say, "Just as sellers are entitled to consider portfolio benefits of their actions in the markets, buyers may account for the benefits resulting from their actions."
- A. (By Mr. Levitan) Well, there are a number of rigid safeguards that are built into the existing ISO market structure. The internal market monitor can and will take immediate action to ensure that sellers do not economically withhold, thus bringing the market to cause energy prices to deviate from a competitive outcome. So I would say, no, sellers are not entitled to withhold. They have an obligation to show up for work

- and produce energy based on the marginal cost of producing that energy, subject to unit availability day in and day out.
- Q. So, if Newington Station were an uneconomic resource to PSNH's customers, then I guess what you're saying is ISO has enough rules in place that it wouldn't be allowed to operate? Is that what you're saying?
- 9 A. (By Mr. Levitan) No, that's not what I said.
- 10 Q. Okay. Then if it were an uneconomic

 11 resource, and PSNH continued operating it

 12 solely to lower capacity market prices, that

 13 would be fireside market manipulation; would

 14 it not?
- 15 A. (By Mr. Levitan) No, it would not.
- 16 Q. It would not? Why not?
- 17 A. (By Mr. Levitan) Because first, the

 18 Newington Station is an incumbent resource.

 19 It's a price taker. It is not a price

 20 setter. It's been around for a long time.

 21 It would not be a manipulation of FCA
- outcome based on continued unit operation.

 What is meant in the study design and in the
 data response is that the hypothetical

retirement prematurely of the Newington
Station could be followed by a run-up in
capacity prices as a result of the slope of
the supply curve. A more expensive resource
would be expected to fill the gap
attributable to the loss of 400 megawatts
and, all other things being the same, would
put upward pressure, not neutral or downward
pressure, on capacity prices, the cost of
which would redound to all ratepayers in the
state of New Hampshire and, to a lesser
extent, outside the state as well.

Q. Just a couple more questions, Mr. Levitan, with regard to the reconfiguration auction.

Have all of the FCM auctions thus far been significantly in excess of capacity? Is that fair to say?

- A. (By Mr. Levitan) There has been a substantial amount of qualified resources that have cleared the ICR in each auction.
- 21 Q. So it sounds like the answer is yes.
- 22 A. (By Mr. Levitan) Yes.

Q. Do you believe that the next auction -which I think is the last one scheduled,

- isn't it -- No. 7, do you believe that it
 will continue to be -- or to provide for
 excess capacity as the other six have?
- (By Mr. Levitan) There are at present major 4 Α. efforts among New England stakeholders and 5 ISO in response to FERC's directive to sort 6 7 out the defects in the capacity market here in New England. That effort is well 8 underway. There are many potential outcomes 9 10 that could potentially result in the removal 11 of the floor in FCA 7, but more likely in FCA 8, many other structural changes that 12 could have a profound effect on the future 13 trajectory of capacity prices in the region. 14
- 15 Q. Are you familiar with the FERC order that's specific to FCA 7?
- 17 A. (By Mr. Levitan) No.
- Q. And with regard to Mr. Hachey's testimony on this, what assumptions did he make for reconfiguration auction pricing through FCA 7?
- 22 A. (By Mr. Levitan) I believe that Mr. Hachey
 23 looked back at the reconfiguration auction
 24 price of a dollar per kilowatt month and

| | | 109 |
|----|----|--|
| 1 | | just held it constant over the forecast |
| 2 | | period and thus calculated the differential |
| 3 | | between the pro rated FCA price outcome |
| 4 | | versus the reconfiguration auction price of |
| 5 | | a dollar, assuming that as other capacity |
| 6 | | resources scramble into the reconfiguration |
| 7 | | auction, there would not be any upward |
| 8 | | pressure on RA prices. That was simplifying |
| 9 | | assumption on his part as a comment to the |
| 10 | | "reasonableness." |
| 11 | Q. | Thank you. |
| 12 | | MR. PATCH: That's all the |
| 13 | | questions I have. |
| 14 | | CMSR. HARRINGTON: Okay. We'll |
| 15 | | go off the record now and take a short recess. |
| 16 | | (Brief recess taken at 3:15 p.m., and |
| 17 | | hearing resumed at 3:34 p.m.) |
| 18 | | CMSR. HARRINGTON: Mr. Patch, |
| 19 | | you're done your questioning? |
| 20 | | MR. PATCH: Yes. |
| 21 | | CMSR. HARRINGTON: So, next |
| 22 | | would be Granite Ridge. |
| 23 | | MR. MOFFETT: No questions, Mr. |
| 24 | | Chairman. Thank you. |

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110
1
                        CMSR. HARRINGTON: Sierra Club.
2
                        MR. CUNNINGHAM: No questions,
3
         Mr. Chair.
                        CMSR. HARRINGTON:
4
                                           Conservation
         law Foundation.
5
                                     Thank you,
6
                        MR. PERESS:
7
         Commissioner. I do have just a few questions.
8
         Thank you.
9
                     CROSS-EXAMINATION
10
    BY MR. PERESS:
         I'd like to refer Mr. Levitan to what's been
11
    0.
         marked PSNH Exhibit 10, which is the
12
13
         redacted copy of the modeling system
         overview, and specifically to Page 3.
14
15
       (By Mr. Levitan) We're there.
    Α.
16
         So, if I understand the natural gas forward
         pricing model, basically what the -- what
17
         Levitan -- what you did was to calculate an
18
         error to account for the differential in
19
20
         prices between Henry Hub and Dracut in your
21
         forward natural gas projection; is that
22
         right?
23
       (By Mr. Levitan) Yes.
    Α.
         And from the testimony that we heard
24
    Q.
```

- earlier, I understand that you did not
 disclose the historic data that you used to
 develop the basis spread adders which is
 what you used to forecast the gas prices at
 Dracut; is that correct?
- A. (By Mr. Carlton) That's correct. That was
 part of the Bloomberg data. However, we did
 provide in a data response the 12 monthly
 percentage adders to make it easy for
 anybody to calculate from any data source
 what the add-on would be.
 - Q. I understand that. If I'm looking at the testimony correctly, you criticized Staff's estimation of those basis spreads using the Emera data; is that correct?

A. (By Mr. Carlton) The Emera invoice data was used for a different basis spread. So the one you were just discussing was the Henry Hub to Dracut Hub basis spread. And then, in addition, there's getting the gas to the Newington Station. And that is a basis spread between the Dracut price and the Emera invoice price on any of the days that PSNH makes gas purchases.

- 1 Q. Thank you. So if I understand this, the Henry Hub to Dracut spread is part of the 2 cost projection that would go into your 3 projection of the marginal cost at 4 Newington; is that correct? 5 (By Mr. Carlton) That's correct. 6 Α. 7 And it would go into your projection of Q. energy prices for all of ISO-New England; is 8 that correct? 9 10 Α. (By Mr. Carlton) That's correct. We also 11 use the Dracut Hub to drive the electric price model. 12 13 And it would go to the dispatch projections Q. 14 that you are using for Newington; is that 15 correct? 16 WITNESS LEVITAN: Commissioner, 17 may we have a moment to confer? CMSR. HARRINGTON: 18 Sure. 19 Α. (By Mr. Levitan) If you would forgive us for 20 one moment, please. 21 (Off-the-record discussion among panel members.)
- 22 (By Mr. Carlton) Sorry. Could you repeat 23 the last question?
- The Henry Hub to Dracut spread would also 24 Q.

- ultimately dictate the dispatch scenarios

 for Newington -- or have a big impact on the

 dispatch scenarios for Newington; isn't that

 correct?
- 5 A. (By Mr. Carlton) Well, yes, the Henry Hub to
 6 Dracut scenario would affect the dispatch.
 - Q. So, isn't it true that the parties lack the data necessary to assess the validity of your gas price forecast at Dracut, since you didn't provide it?
- 11 A. (By Mr. Carlton) We did provide it.

7

8

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23

- 12 Q. The underlying data, the historical data
 13 that you used.
- 14 A. (By Mr. Carlton) No, not the underlying
 15 data. But we provided the month-by-month
 16 forward price projection at Dracut.
- 17 Q. I understand that. But isn't it correct
 18 that the parties lacked the ability to
 19 assess the validity of that month-by-month
 20 price projection without that historic data?
 - A. (By Mr. Carlton) Again, it gets back to
 whether you think two different vendors'
 daily spot prices are largely substitutable.
 One can obtain, at relatively low cost, data

- on a gas price series of historical data.
- Q. But you've already testified that the spot prices you used were not provided; correct?
- 4 A. (By Mr. Carlton) That is correct.
- 5 Q. And did you also --
- A. (By Mr. Levitan) And I also testified that, in my experience, the data sets for key
- 8 pricing points across New England are
- 9 strongly correlated at least -- or "highly
- 10 strongly correlated" I think is the way I
- 11 put it, at least in terms of the mid points,
- because different vendors are discussing,
- day in and day out with different brokers.
- 14 There might be more wider or narrower bid
- 15 spreads from vendor to vendor, but the
- midpoint are right on top of one another.
- 17 Q. And you testified previously that you
- 18 decided to use vendor data that you could
- 19 not disclose; right?
- 20 A. (By Mr. Carlton) We did not know that at the
- 21 outset.
- 22 A. (By Mr. Levitan) We were following our
- 23 normal corporate forecasting procedure,
- which has been used in a variety of major

- state regulatory proceedings throughout the
 Mid-Atlantic, New York and New England for
 multiple client engagements. This had not
 come up before, so I did not think it
 through.
- Q. And I think, Mr. Levitan, you testified that Mr. Hachey's review of your modeling assumptions and the modeling results -- I think you used the term "constructive criticism" -- uncovered defects in the study methodology; is that correct?
- 12 A. (By Mr. Levitan) Yes. We appreciated Mr.
 13 Hachey's criticisms and comments at the
 14 technical session.

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- Q. And on the basis of the defects that he uncovered, you recalculated the ratepayer value of Newington; is that correct?
- 18 A. (By Mr. Levitan) I don't know that it's fair
 19 to say that Mr. Hachey "uncovered" the
 20 defects. He simply galvanized us to take a
 21 fresh look at the structure of the model and
 22 the equations in the model in which was
 23 buried a problem, which once discovered was
 24 easy to fix.

- Q. And after he "galvanized" you, the asset valuation for Newington went down quite considerably; is that correct?
- A. (By Mr. Levitan) Yes, in relation to the
 expected value that was stated in the
 September CUO; but no, in the more narrow
 context of it leading to the same
 conclusion -- that being that the Newington
 Station remains clearly in the black with
 respect to customers' economic interests.
 - Q. But you recalculated -- strike that.

Exhibit G.12, which is Page 44 of the CUO, you recalculated what you term "net revenue requirement" and determined that it was less than half of what you had originally projected; is that correct? I'm sorry. The ratepayer benefit was less than half of what you had originally projected; is that correct?

A. (By Mr. Levitan) Yes.

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- Q. And this Dracut gas price is very critical to the asset valuation, isn't it?
- 22 A. (By Mr. Levitan) I would say no.
- Q. So it's critical to the marginal cost. It's critical to energy prices. It's critical to

- dispatch scenarios. But it's not critical to the valuation?
- It's key to the valuation, but I wouldn't 3 Α. say "critical," because it is correlated 4 with energy prices across all the key 5 pricing points in New England. And it is 6 7 therefore the single largest determinant of the LMP hour to hour in the day-ahead 8 market, in the real-time market. But the 9 action at Newington reflects an additional 10 11 micro basis adder from the Dracut pricing point on the joint facility system to the 12 Newington Station. And historically, that 13 basis -- or micro basis adder has been very 14 significant in the winter, in at least 2010, 15 16 and significant in the non-winter months as That has a direct significant bearing 17 on the dispatch and the net profitability of 18 the Newington Station. But going forward, 19 there are all sorts of reasons why looking 20 21 back may not be a good indication of what 22 Newington's fuel costs will be going 23 forward.
 - Q. So I also believe you testified that you

- conducted numerous forward gas price
 projections for distribution companies
 throughout New England; is that correct?
- 4 A. (By Mr. Levitan) Yes.

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- Q. And those were used by those distribution utilities for planning purposes? Is that why you did that?
- 8 Α. (By Mr. Levitan) They used them for a variety of purposes. Those purposes would 9 10 include: For long-term resource planning, 11 for short-term resource planning, for 12 purposes of entering into long-term 13 contracts for renewable energy sources, for 14 purposes of evaluating the merit of conventional quick-start peaking resources 15 16 in Connecticut. I could go on. But those are some of the first-order applications of 17 the forecast. 18
 - Q. And other than for the Continued Unit
 Operations Study, did Public Service Company
 of New Hampshire ask you to provide them
 with the forward gas price projection in
 association with this Integrated Resource
 Plan?

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                        MS. KNOWLTON:
                                       I'm going to
         object, to the extent the question is asking
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         about the IRP. Again, this panel is here to
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         testify about the CUO.
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                        CMSR. HARRINGTON:
                                           Mr. Peress.
                        MR. PERESS: Commissioner, in
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         the first instance, we had agreed at the
         beginning of this hearing that there was not a
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         black line as between the panels and the
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         questioning. And the question that I asked
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         related directly to the work that they did on
         the CUO. I'm just asking if it had any other
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         uses for PSNH in the context of the plan.
         think to suggest that the CUO can be
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         completely separated from the plan is not a
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         sound proposition as a matter of law.
                                                 The CUO
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         is part of the plan.
                                           I'll allow
                        CMSR. HARRINGTON:
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         the question.
         (By Mr. Carlton) Well, we provided PSNH with
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    Α.
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         the monthly forward prices that were used in
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         the CUO study. And exactly what they did
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         with those prices, I'm not entirely aware.
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                       MR. PERESS:
                                     I have no for
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| 1 | questions. Thank you, Commissioners. |
| 2 | CMSR. HARRINGTON: Okay. Thank |
| 3 | you. Going to move on, if I can find my list |
| 4 | here. New Hampshire Office of Energy and |
| 5 | Planning? |
| 6 | MR. STELTZER: No questions. |
| 7 | Thank you. |
| 8 | CMSR. HARRINGTON: OCA? |
| 9 | MS. HOLLENBERG: No questions. |
| 10 | Thank you. |
| 11 | CMSR. HARRINGTON: Okay. Making |
| 12 | progress. Redirect by Public Service? |
| 13 | MS. KNOWLTON: The Company does |
| 14 | have limited redirect. I'm actually |
| 15 | there's one of the documents that was marked |
| 16 | by one of the parties, by Trans I'm |
| 17 | sorry by Staff with an excerpt of a |
| 18 | document. And I'm waiting to I'm having a |
| 19 | hand delivery. I'm waiting to receive the |
| 20 | full document. So, either we could take a |
| 21 | break on redirect, or if the Commissioners |
| 22 | would allow me to conduct redirect after |
| 23 | they've concluded their questions, and |
| 24 | hopefully I will have received that document. |

[WITNESSES: LARGE|LEVITAN|CARLTON|SMAGULA|TILLOTSON]

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CMSR. HARRINGTON: We'll just start with our questions now and see if that works.

MS. KNOWLTON: Thank you.

CMSR. HARRINGTON: Commissioner Scott.

CMSR. SCOTT: Thank you.

INTERROGATORIES BY CMSR. SCOTT:

O. And again to the panel, I will -- whoever

Q. And again to the panel, I will -- whoever feels most able to answer the question is fine with me.

On the study itself, on the modeling runs, just to ground everybody, if you could, the last modeling run you did, can you give me a time frame? When was that?

A. (By Mr. Carlton) Well, the last model run that was done was the one that Staff had requested, and that was done in the summer of 2011. I don't recall the exact date, but it's been provided in a data response.

MR. SPEIDEL: Yes, if I may interject as a matter of clarification. I believe that re-run was presented as part of Public Service of New Hampshire's response to

Technical Session Question 2, and that would
have a cover letter of July 12th, 2011. And I
believe that has been submitted as PSNH
Exhibit 11.

5 CMSR. SCOTT: Thank you for that clarification.

BY CMSR. SCOTT:

- Q. Obviously, since that time we've seen a continuing drop in gas prices and projections into the future. I was -- given your expertise, I was just curious, you know, given the one-year -- or almost a year time difference, have you -- is there anything in your conclusions that have significantly changed based on the passage of time and events?
- A. (By Mr. Carlton) With respect to the falling gas prices, I would say no. From recent look-ups of Mass. Hub and Henry Hub forward concerns, the spark spread based on those two indices is as large, if not larger than it has been in the past. There's often a relationship where lower natural gas prices, even though they bring down power prices,

result in a slight increase in the market rate.

Q. And the same question, I guess. It's tied together, so it's probably going to be the same answer, which is fine.

Again, in the past year, the capacity factor of the plant, has that changed your thinking as far as any outcomes for the study?

- A. (By Mr. Carlton) We haven't evaluated it in that regard. We heard earlier that it was lower in 2011 than it was in 2010. But we're not continually trying to update the study with new information. But part of the purpose of running those capacity analyses is you're going to get a lot of year-to-year variability, which greatly affects the economics on a year-over-year basis of a peaker-type plant as opposed to a baseload plant. So you may get one or more years in a row of relatively low capacity prices based on current economic conditions followed by an increase for a while.
- A. (By Mr. Levitan) Because the plant dispatch factor is in the single digits, it doesn't

take much in the way of extreme heat and humidity relative to more normal summertime conditions, or extreme cold, which we didn't have, for the most part, in the winter of 2011-12. It was mild as well in the winter of 2010 and 2011. But had we experienced normal weather conditions, or colder than average conditions, or even the low likelihood of a cold snap, then the dispatch of the plant would have been significantly higher. Those weather conditions were not encountered.

Q. Thank you. That's fair.

You mentioned your background in some of the work you've done for other commissions. Have you ever done a CUO study before?

A. (By Mr. Levitan) In the narrow context of its implementation here in New Hampshire, the answer is no. But for purposes of advising global investors, debt lenders and generation companies on the going-forward economics of purchasing a fleet of conventional resources, where many of the units -- or some of the units are old-style

1 oil and/or gas/steam turbine generators, we have exhausted the engineering and the 2 economic and the transmission and fuel 3 issues surrounding the potential repowering 4 of the asset, or how long in certain 5 capacity markets the resource could be 6 7 expected to limp along. Those analyses have been undertaken for very prominent investors 8 and generation owners throughout the U.S. 9

Q. And in those analyses, did you use similar methodologies?

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- A. (By Mr. Levitan) We have incorporated aspects of real option valuation, but not with the level of rigor practiced here for the CUO.
- Q. And those -- again, I heard you earlier.

 You haven't done exactly the same thing for
 another commission. But in those analyses,
 did they require non-disclosure agreements?

 Is that a -- that's not a new thing for you.
 - A. (By Mr. Levitan) Yes, in all cases, they would have required non-disclosure agreements with the generation owner selling the unit or the fleet, as well, typically,

- as required by the lender or the investor, to protect their commercial interests. So, firms like ours and, for that matter, other prominent engineering firms doing business in this room or elsewhere in North America, typically enter into those NDAs.
- Q. On the valuation itself, could you describe comparisons you might have made? Obviously, there's cost of if the plant were to close, how would PSNH meet its customer needs without the plants. Can you describe a little bit the analysis you did on that end, you know, the use of long-term contracts or buying off the market, that type of thing?
- A. (By Mr. Levitan) We focused on the unit's continued operation. The threshold question before us on a risk-adjusted basis when we stochastically sample a broad spectrum of possible market outcomes or probable market outcomes: Does this unit provide economic benefits to PSNH's customers? Given the uncertainty in the energy markets, given the uncertainty about retirements, given the uncertainty about the evolving capacity

| markets in New England, we did our best to |
|--|
| throw a lot of math and engineering |
| economics at the problem. And we concluded, |
| especially upon refinement of the initial |
| results in April of 2011, that the unit is |
| in the black, consistently in the black, |
| year over year. And there are all sorts of |
| reasons well documented in the study for |
| that. And in calibrating the value of the |
| product slate capacity, energy, ancillary |
| services, the hedge value of the asset to |
| kind of narrow the spectrum of financial |
| outcomes in comparison to the out-of-pocket |
| cash cost of continued Newington operations |
| the conclusion was straightforward: It's in |
| the black. So we did not then take the next |
| step of postulating a world of shedding the |
| capacity supply obligation and buying "loose |
| juice" from the day-ahead and real-time |
| market, or buying you know, entering into |
| structured financial products with a |
| credit-worthy counterpart doing business in |
| New England to strip out the risk of serving |
| PSNH's customers. Those questions could |

have been answered, but were not because of the determination that the asset itself was in the black.

- Okay. Thank you. And for Mr. Smagula. Q. Earlier, when you were talking about the Newington Station, I think you made the comment about -- which I'm sure is true -long-term and short-term planning horizons. I was curious. What do you use for -- is there some planning scheme you have? What do you use for determining those horizons?
 - A. (By Mr. Smagula) Well, we use a five-year horizon. And we look at the emerging changes in regulation, we look at emerging a number of scenarios on fuel pricing, we look at our maintenance needs, we look at our capacity investments, and we factor in all of those drivers of capacity factor and costs to look at that. It's a process we've been using for over 25 years in our company on all our facilities. So we don't hire a consultant to do this for us. We don't hire a service. We don't subscribe to a number of databases in order to feed that. It's

- based on our experience with awareness of
 the New England marketplace.
 - Q. Do you memorialize that somehow or --

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- (By Mr. Smagula) Well, we develop budgets, 4 Α. and from our budgets we develop the pieces 5 of equipment that we intend to maintain. 6 And through our energy service rate filing, 7 that gets reviewed by a third-party 8 consultant on an annual basis to determine 9 10 if our projected and current costs are 11 reasonable, based on a lot of these appropriate variables. So there are other 12 regulatory PUC venues where opinions are 13 based on that assessment and our work there. 14
 - A. (By Mr. Levitan) Commissioner, would you permit me to amend my prior response?
 - Q. Sure. I'd rather do it now than later.
 - A. (By Mr. Levitan) Sure. Thank you.

In discussing the structure of the CUO,
I hope I did not leave the Commission with
the mistaken impression that the Company is
not aggressively looking at its options, day
in and day out, with respect to the
Newington Station. There are opportunities

through brokers and other credit-worthy counter-parties to enter into structured products to take the place of the block of energy that could be otherwise sourced from Newington when the strike price of a financial option or a physical option is attractive. So they're constantly systematically reviewing the relative merit of Newington dispatch versus calling on a plant as an option to meet that mid-range of peaking block of energy, particularly when there's a real chance in the real-time market that prices explode.

What I meant to say is that we did not run a scenario where we contemplated the complete absence of Newington as a mid-range or peaking option and having then to go to the marketplace to supplant lost energy production from the unit.

Q. That's helpful. And I think you've grasped some of my thought process, anyways. It wasn't whether -- and again, I'm paraphrasing you. You made the conclusion that this station's in the black. And

following beyond that, my question, I guess is, is there not a potential for another option, that even though the station's in the black, it would be even more profitable, if you will, or less cost to PSNH ratepayers than the station, if that makes sense?

A. (By Mr. Levitan) Well, the postulated, accelerated retirement of the station would, from a directional standpoint, cause capacity prices to run up. Exactly how far, no one knows for sure. It's mostly geometry. If you hold things constant, then the slope of the supply curve, given the vertical demand curve characteristic of the Forward Capacity Market, suggests it could run up a lot. Not for long, but certainly for a year or two.

As far as energy prices are concerned, the unit doesn't dispatch that much. So, for the most part, throughout the year the LMPs would be unaffected by the potential retirement of the unit. The problem is when the unit does operate is when you need it the most. And so the loss of 400 megawatts,

both with respect to operating reserves or in the day-ahead market, would have a -- could have a significant adverse impact on the LMPs. So it would not be a major run-up in LMPs, but a fractional uptick in LMPs resulting from the loss of the station. And when you multiply that fractional uptick in LMPs times the entire load in the state, it's an adverse economic outcome for all.

Q. Thank you.

CMSR. SCOTT: That's all I have.

CMSR. HARRINGTON: Thank you.

INTERROGATORIES BY MR. HARRINGTON:

Q. Again I'll ask questions of whoever is most appropriate to answer those.

One question is, I guess, going back to TransCanada No. 9, which is the chart that was passed out, on Line 43 down there, I'm just making sure I'm reading this correctly. It talks about the average cost of fuel burned per kilowatt hour net generation. And for No. 6 oil and No. 6 gas it's the same number. Does that mean the cost is the same to run the station on gas and oil?

| 1 | Α. | (By Mr. Smagula) Thank you for asking that |
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| 2 | | question. After reflecting on the prior |
| 3 | | questions and the discussions, I looked at |
| 4 | | the sheet further during the break, and I |
| 5 | | realized there was discussion with |
| 6 | | representatives from Levitan, Line 42, which |
| 7 | | identifies the average cost of oil versus |
| 8 | | gas on a cents per million BTU or |
| 9 | | dollars-per-million-BTU basis. And if you |
| 10 | | look, they're very similar. What that means |
| 11 | | is that and I just didn't think of it |
| 12 | | instantaneously at the time is that the |
| 13 | | oil we have in the tanks at Newington |
| 14 | | Station were bought years ago. It's oil |
| 15 | | that is very low-priced, and that when we |
| 16 | | bid when we believe the unit will run, we |
| 17 | | obtain prices for tomorrow's natural gas, |
| 18 | | and we bid the unit out on gas and oil. But |
| 19 | | if the unit is unlikely to run, we don't bid |
| 20 | | in a gas price; we just have an oil price. |
| 21 | | And we mark the oil price up so that our |
| 22 | | customers don't just get reimbursed for the |
| 23 | | cost of the fuel, but in fact make a small |
| 24 | | margin. And since our oil price on the tank |

- is so low, the unit has been picked up to
 operate with a little more than we would
 normally expect. And that's what occurred
 in 2011, is the unit ran on oil because of
 its economic oil price it has on site.
- Q. But presumably, eventually this cheap oilgoes away because it gets all burned.
- 8 A. (By Mr. Smagula) Yes, but we only burn very
 9 modest amounts. But, yes, there's only a
 10 finite quantity of that.

- Q. And how much is there left at the rate
 you're burning it now? Because I'm assuming
 this would be a fairly drastic increase from
 buying new oil.
 - A. (By Mr. Smagula) Yeah, I -- I'm not sure I have that value with me. But we have a few dozen days of full-load oil. So there's quite a bit of BTUs in oil still on site to cover us for any contingency.

CMSR. SCOTT: Sorry to go out of order. So, on the same Form 1 here, on 40, there's a zero price for No. 6. Is that because, again, it's historically already bought in the past? Is that what that means?

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| 1 | | WITNESS SMAGULA: Yes, that's |
| 2 | | the average delivered price during the year. |
| 3 | | We didn't buy any. We haven't bought oil for |
| 4 | | many years. |
| 5 | BY C | MSR. HARRINGTON: |
| 6 | Q. | So, assuming continued operation, somewhere |
| 7 | | down the road here, if gas prices stay where |
| 8 | | they are, the No. 6 gas would come down and |
| 9 | | the No. 6 oil would go up substantially. |
| 10 | A. | (By Mr. Smagula) Well, the No. 6 oil would |
| 11 | | be the same, based on what we have in the |
| 12 | | tank, and the gas would come down. We would |
| 13 | | burn a small quantity of oil periodically to |
| 14 | | meet certain circumstances. But |
| 15 | Q. | Okay. |
| 16 | A. | (By Mr. Smagula) gas is our fuel at this |
| 17 | | point, generally. |
| 18 | Q. | Okay. That makes sense. |
| 19 | | Based on the study itself, I'm just |
| 20 | | trying to get some of the assumptions there. |
| 21 | | Now, what was used for the capacity factors |
| 22 | | and let me back up and start again. |
| 23 | | You looked out over five years on this |
| 24 | | study, the next five years of operation at |

1 Newington Station?

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Q.

- 2 A. (By Mr. Carlton) The next 10 years. 2011 through 2020.
- 4 Q. And what was the assumed capacity factor during that time?
- A. (By Mr. Carlton) Well, we had no assumption,

 We ran the model for economic dispatch, and

 depending upon the size of the spark spread

 and its duration from scenario to scenario

 or year to year there was resulting in a

 capacity factor.
- 12 Q. Using that analysis, then, what was the resulting capacity factor for the plant?
- (By Mr. Carlton) Well, it was typically in 14 Α. 15 the single -- high single digits. But, you 16 know, it varies a lot from scenario to 17 scenario. If you look at the study, Page 49, Exhibit G.17, it provides some 18 example of performance indicators. So in 19 20 the top panel it gives what the overall 21 average of the 250 scenarios is. And for 22 2011, for example, it gives a capacity 23 factor of 8 percent; in 2012, 7 percent.

Okay. And those resulted by your projection

of -- well, I mean, I'm assuming the
modeling was based on the cost of natural
gas at Newington and then what you expected
to be the economic dispatch price for what
would be the marginal LMP that gets
dispatched? You got to say "Yes" or "No."
You can't shake you head.

8 A. (By Mr. Carlton) Yes.

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- 9 (By Mr. Levitan) It's the relationship Α. 10 between the LMP, which is reflective of all 11 the resources throughout ISO-New England, not just Newington, and the marginal cost of 12 13 producing energy at full-load or part-load 14 heat rate based on the use of natural gas only or oil only or some blend of oil and 15 natural gas at the plant, adjusted, of 16 17 course, for non-fuel-variable 0 & M. the dispatch arithmetic that dictates the 18 19 output of the plant.
 - Q. And as far as gas prices, what was the range you assumed? I mean, again, I assume that you had many different runs. But what was the range on that?
 - A. (By Mr. Carlton) I don't know if in the

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study -- I don't believe we presented a breakdown showing distribution of the prices. But we do have graphs of what the expected forward prices were. So, for Page 40, it shows the monthly fuel prices. Again, given the volatilities that were assumed in the simulation analysis, there would be a sizable spread in prices. shows basically in 2011 that it was somewhat above \$5 in winter and below \$5 in the summer, looks like. And around that there may be a variation that would go down to the \$2 or \$3 range and up to \$10 or more. variation may grow somewhat over time. So you have a growing -- what's called a "growing cone of uncertainty."

But as I said a little bit earlier, the level of the gas prices isn't a prime driver of the plant's economics, because gas is on the margin throughout ISO-New England much of the time, and therefore the power prices tend to go up and down in tandem and the market heat rates are relatively stable.

They'll vary a little bit, depending upon

- the fuel price scenario, but not very much.

 So, as Mr. Levitan said, another secondary important driver is the size of the micro basis spread to get the gas to the power plant.
- Okay. So, basically what you're saying, 6 Q. 7 because the economic dispatch is basically based on the price of gas, and the price of 8 gas is built into the price that Newington 9 10 would bid in at, that they sort of moved 11 together. So, barring something really wild, a fairly small movement or even fairly 12 good-size movement in the price of gas won't 13 really affect the capacity very much; the 14 15 dispatching would be about the same.
 - A. (By Mr. Carlton) That's a good assessment.

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A. (By Mr. Levitan) With one exception, and that is, occasionally New England's pipelines experience, on a coincident basis, deliverability constraints due to when cold snaps occur. And it has been experienced. And when cold snaps occur, gas in the day-ahead market and gas in the real-time market skyrocket and get blown out of

- anything recognizable the other 355 or 360
 days of the year. On those very days, the
 plant would be expected to burn residual
 fuel oil, much less costly than gas, as a
 raw material for power introduction. So
 with that exception in mind, your statement
 is correct.
- Q. And on the -- we've heard that they buy
 large quantities of oil well in advance,
 which turned out to be pretty economic this
 time. How is the gas purchased? Do you buy
 it in the spot market or --
 - A. (By Mr. Smagula) We buy gas on a daily market and day-ahead market -- we buy gas on the day-ahead market.

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16 And just trying to get back to some of the Q. other things that got built into more or 17 less assumptions. You stated -- and we 18 19 don't have to go over it again for many 20 reasons -- why you didn't contain Northern 21 Pass as a scenario of what happens if 22 Northern Pass gets built. And the same 23 thing on what happens if there were new environmental regulations, such as a cooling 24

tower. So if one of those was to come to pass, would that -- would your analysis be worth anything, or would it have to be redone, if either Northern Pass or whatever it was, like a \$120 million cooling tower was required?

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7 (By Mr. Levitan) It's our opinion that at Α. such time that it's known with reasonable 8 certainty that screens or a cooling tower is 9 10 required would be exactly the right time to 11 re-run the financial model to figure out whether that incremental capital expenditure 12 is, counter-balanced by the value of the 13 14 products. It's not so simple as just to infer from the existing work, because to the 15 16 extent that Newington, in this environment, has a 316(b) compliance problem, then it's 17 probable that many other resources in 18 sensitive estuaries or rivers with some 19 20 exposure would be likewise challenged to 21 make that investment, particularly since the 22 owners of those resources, for the most 23 part, are not financially healthy generation firms. So you can't simply conclude that in 24

- the current marketplace, that our applicable forecast of capacity and energy prices would be of equal relevance at such a point in time that Newington faces a 316(b) CapEx of magnitude that was discussed this morning.
- Q. Okay. You said -- if I get what you're saying, if and when that would happen, you would have to re-look at it. But it also could substantially change market conditions as well because of other plants having to get the same type of compliance, which would tend to drive up prices.
- A. (By Mr. Levitan) Yes, yes. And to have postulated the occurrence of heavy CapEx spent, for example, a 316(b) compliance in 2016 or 2017 would have introduced financial skewing of the results, which, in our opinion, could conclude falsely that the right decision is to retire Newington well ahead of schedule. Why give up the free option that PSNH's customers currently enjoy based on a roll of the dice. It's better, we believe, to wait until we understand the applicability and timing and then

re-calibrate.

Q. Okay. Thank you.

The question on maintenance, from what we heard earlier, the capacity of the plant has been going down substantially over the past few years; so that, rather than running for longer periods of time, it's now running shorter periods of times and probably maybe starting up and shutting down more often. How is this type of running it basically only as a peaker now -- what is the effect of that long term, do you expect, on your maintenance budget?

A. (By Mr. Smagula) We don't think it will cause our maintenance budget to increase.

We have been in this operating mode now and have been experiencing it for a number of years. And we've developed certain processes and procedures in order make sure we exercise equipment that would otherwise be idle. And we go through an occasional warm-up of the boilers, get the control systems operational, rotate some of our large pieces of equipment. So we've

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developed practices at Newington Station in order to make it reliable and not affect its efficiency and so on. And we've learned from other sister units in New England as to what their techniques and practices are. So there are many units that can be identified in the 4- to 600-megawatt range that have a similar position in ISO-New England. One In Four(?), of which we are a part owner to, we get information on their approach. And we try to also learn what other similar units are doing. So we don't see that as creating any incremental cost. As a matter of fact, as I indicated earlier, our expense budget has dropped over the last few years by about a million dollars also.

- Q. I was more referring to the aging factor with -- you know, five hours of start-up is usually equivalent to, I don't know, using a number of 10, 20, 30 hours of operation when it comes towards preventative maintenance requiring tear-downs and just general aging of the equipment.
- A. (By Mr. Smagula) With the good condition of

the unit and the investments we made over
the last six to eight years -- and I won't
go through the list of those -- the unit is
in very good condition, and that the
incremental cold starts, wear and tear is
very moderate. It's very low. And we feel
as though we monitor our equipment pretty
aggressively now on our oil analysis and
other issues, on temperatures on start-up,
make sure they're in proper condition. So
we haven't seen any degradation and don't
expect to with the number of starts we
envision.

- Q. And you mentioned earlier that there was a possibility of making a modification to one of the boilers?
- A. (By Mr. Smagula) One of the auxiliary
 boilers. We have two light oil-fired -No. 2-fired boilers which provide heat to
 the facility. And one of those units we're
 considering may require some maintenance
 over the next few years. We were looking
 into whether we'll do that maintenance, and
 if we do, how. So we're looking whenever

- there's an opportunity such as that. We
 also look at what's the alternative we have
 to replace that piece of equipment. We do
 that with any pump or valve. We're looking
 at the possibility of replacing it with a
 boiler that would burn natural gas. And
 that's all.
- Q. Okay. So, presumably there would be savingsthere from not burning oil.
- 10 A. (By Mr. Smagula) That's correct.
- 11 Q. And there was a lot of discussion on the

 12 Forward Capacity Market, which I regret to

 13 say I actually understood. I spent too much

 14 time doing that.

What would be the effect OF \$1 FCA

clearing price, say in FCA 7 or 8, on

Newington?

- 18 A. (By Mr. Levitan) It would be bad.
- 19 Q. How bad is my question? Would that put it,
 20 at least for that year, out of the black and
 21 into the red?
- 22 A. (By Mr. Levitan) I hesitate to guess without
 23 taking a moment to properly consider. But
 24 it would be a material adverse change in the

project's cash flows and could place the resource in that one year "underwater," so to speak.

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But what is more important than any one-year snapshot of the cash flows that deteriorate for incumbent generators across the region is the staying power of those resources to stay in the resource mix. gets complicated quickly. But the removal of the FCA floor -- and I recognize that FERC is acquiescent with respect to its extension one more year. But the removal of the FCA floor will definitely impair the financial prospects of a number of incumbent generation owners that burn only residual fuel oil and are facing CapEx, as well as units that are both dual-fuel-capable, but using old-style steam-turbine generators from the '50s, '60s and '70s.

I'm sure, Commissioner, that you know from your active involvement with ISO and other stakeholder groups, that the ISO has expressed great concern about the loss of these resources. And one good reason for

| that concern is simply as a hedge against |
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| pipeline deliverability constraints which |
| could bring the region to its knees during |
| cold snaps. Unlike PJM or New York ISO, |
| which has greatly benefited by major |
| infrastructure spent in pipeline and |
| gathering systems to accommodate shale gas |
| production, here in New England, we don't |
| have that luxury. We are looking at more or |
| less the same pipeline configuration. And |
| this is really important because almost all |
| of the other plants that have been |
| identified as candidates for attrition in |
| the ISO studies, as well as many of the |
| consultant studies referenced here today, |
| and that we've used before and that we've |
| been responsible for as well, these are |
| resources that are located "behind the city |
| gates." They're served by all these cities. |
| There's very little likelihood during cold |
| snaps, or even moderate winter conditions, |
| that gas would be deliverable to these |
| plants, which is exactly why they are more |
| |

Only Newington sits directly connected to PNGTS. There aren't any other old-style STGs, to the best of my knowledge, that are directly connected to interstate pipelines. That is a very important reliability consideration that bodes well for continued benefits to PSNH's customers, as well as those outside the region -- outside the state.

- Q. And again on this, what did you look at then for forward capacity prices? Was there a range there as well? How did that model --
- A. (By Mr. Levitan) We calculated them, and they are revealed in the study. And then there are a number of data responses on this. If you bear with me for a moment...

 If you would please turn to the CUO study.
- Q. This is the original, the first one?
- A. (By Mr. Levitan) Actually, it wouldn't make a different because it didn't change. But if you'd be kind enough to turn, please, to Page 37 of the revised study issued in April of 2011. Here you will see the three distinct cases that we were responsible for

- in formulating. And you'll see that 2015
 has very little separation among the three
 cases. But starting in 2016 --
 - Q. Excuse me for one second. When did you assume the floor would disappear?

A. (By Mr. Levitan) We assumed the floor would disappear in delivery year 2016 in this analysis. And I think that is one of the key reasons why there's differentiation between the high and low case in 2016.

The basic reasoning for the differentiation in the mid case, the high case and the low case is provided on Page 38 of the CUO. Simply put: The mid-range forecast reflects an assumption of about 2100 megawatts of retired capacity through 2016 in response to more restrictive environmental standards. And it also calls for the phase-down of imports from NYISO across the 345 lines. In the high case, we've assumed that the prices escalate back three years in the forecast period. Here, the thought was that the region, in response to FERC, would implement reforms in response

- to the anticipation concern, the concern
 that EDCs and states exercise monopsony

 power to artificially depress capacity --
 - Q. The other market effect.

- (By Mr. Levitan) Yes. And we know from the 5 Α. PJM that the implementation of the Minimum 6 7 Offer Price Rule now has direct relevance here in New England. Whether it's an 8 Alternative Price Rule or a Minimum Offer 9 Price Rule, we're contemplating here 10 11 outcomes in 2018, '19 and '20, where there are adjustments made to the FCA price to 12 13 account for what could potentially be the addition of new conventional resources prior 14 to the need date. So that's reflected in 15 16 the high price. And it also accounts for the lessening of imports from New York to 17 New England in response to capacity needs in 18 New York on Long Island, and to a lesser 19 20 extent, the rest of the state. We did not 21 contemplate the attrition or the loss point 22 2 or 3 in doing --
- 23 Q. I'm sorry. You did not --
- 24 A. (By Mr. Levitan) We did not --

Q. -- participate in --

A. (By Mr. Levitan) Right, but we did consider a reduction in exports from NYISO through a variety -- through a number of import notes in Connecticut.

In the low case, we have contemplated some of the same assumptions that you would normally expect to see that are the infers in the high case. In the low case, 200 megawatts of imports persist over the forecast period for NYISO. We've postulated the retirement of the West Springfield facility being delayed one year. We somewhat arbitrarily blended in an additional 200 megs of DR in the capacity mix, all of which helps to sustain a lower trajectory going forward.

In handicapping these scenarios, we acknowledge that there's a lot of our N science in this. And we don't know with great confidence what's going to happen, which is exactly why the resource does constitute a hedge against the uncertain capacity price outcomes in the region. So

- we have said that 50 percent of the sampled outcomes are either along the low-price trajectory or the high-price trajectory; so, 50 percent, therefore, on the mid-case trajectory as well. And that then gives us the primary financial drivers on the non-energy part that drives these results.
- Q. Okay. Thank you. And one last question, which I think I know the answer to, about your discussion on Northern Pass. And you didn't consider that even being built as part of your study. I assume the same thing goes for the Northern Energy Link, the proposal by National Grid to come down from Canada -- Canadian Power -- Wind power from Maine in the HVDC line coming down to --
- A. (By Mr. Levitan) With all due respect, I
 don't want to leave the Commission with the
 view that we just tossed out NPT and didn't
 consider it being built. Again, this goes
 back to the reasons we did the study the way
 we did it in the first place. Had we, for
 the sake of discussion, incorporated a
 1200-megawatt HVDC interface injecting that

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         quantity of energy in the neighborhood, it
         could and perhaps would have had a clear
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         economic depressant effect on Newington's
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         future. Why skew the financial results for
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         something that may or may not happen? If it
5
         does happen, it's highly likely to happen
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         not before 2016, and perhaps later.
         I understand. I'm not questioning your
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    Q.
         logic. I just want to say the same logic
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         applies to other projects that are
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         speculative at this time.
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- 12 A. (By Mr. Levitan) That's correct.
- 13 Q. Okay. That's all the questions I had.
- 14 A. (By Mr. Levitan) And as well as retirement.
- 15 CMSR. HARRINGTON: Go ahead,
- 16 Cmsr. Scott.
- 17 CMSR. SCOTT: One, hopefully,
- 18 final question.
- 19 INTERROGATORIES BY MR. SCOTT:
- Q. Have you done any -- on your analysis

 itself, have you done any -- I'm sure you've

 done some kind of sensitivity analysis.
- What I'm interested in, are there -- can you identify critical components that drive the

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| 1 | | analysis more than anything else? You know, |
| 2 | | is it the price of gas or you know, are |
| 3 | | there certain things that your client, PSNH, |
| 4 | | you know, ultimately you'd want to tell |
| 5 | | them, Look, if this changes significantly, |
| 6 | | you need to pay attention to this? |
| 7 | A. | (By Mr. Levitan) Well, sure. One key driver |
| 8 | | would be the re-tooling of New England's |
| 9 | | FCM, which would result in significant |
| 10 | | changes against our baseline assumptions. |
| 11 | | Another would be the potential applicability |
| 12 | | of onerous environmental CapEx. You've |
| 13 | | heard Mr. Smagula address the firm's view on |
| 14 | | both the uncertainty of those regulations |
| 15 | | and potential timing for implementation. |
| 16 | | If, for whatever reason, those requirements |
| 17 | | visit PSNH with respect to each of the |
| 18 | | EPA-related requirements, that would be a |
| 19 | | time to re-run the model. And a third |
| 20 | | driver would be accelerated attrition |
| 21 | | effects across the resource mix, or a |
| 22 | | deceleration of the plant retirement |
| 23 | | relative to the timing and quantity that we |

forecast. So we'd want to look at that,

since that affects the operating revenues driving capacity of sales, the key driver of the unit's outlook.

You want to add to that list?

- Q. Before you go on, could you clarify the last statement? So, to paraphrase, if less plants retire than you predict, that could be a negative impact? Is that what you --
- A. (By Mr. Levitan) If, for the sake of argument, the floor is extended year over year, or there are other modifications to the demand curve slope or the supply curve, that makes it easier for old-style resources to hang in there. We would need to account for that and refresh the economic determination in an environment where some of the capacity price trajectory shown in the study may be materially lower.
- Q. Thank you for clarifying.

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20 A. (By Mr. Carlton) I don't think I have 21 anything else to add to the matter.

22 CMSR. SCOTT: Thank you.

CMSR. HARRINGTON: Okay. So

that's going to be it for this afternoon.

[WITNESSES: LARGE|LEVITAN|CARLTON|SMAGULA|TILLOTSON]

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| 1 | We'll go off the record now, and we will |
| 2 | adjourn and reopen tomorrow at 8:30 and make |
| 3 | sure we can get through this first thing in |
| 4 | the morning. I'd like to have an 8:30 actual |
| 5 | start, not an 8:30 mulling. So, try for 8:30 |
| 6 | in the morning. The meeting is adjourned. |
| 7 | (Whereupon the AFTERNOON SESSION of the |
| 8 | hearing was adjourned at 4:34 p.m.) |
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| | {DE 10-261} [AFTERNOON SESSION ONLY] {05-08-12} |

CERTIFICATE

I, Susan J. Robidas, a Licensed

Shorthand Court Reporter and Notary Public of the State of New Hampshire, do hereby certify that the foregoing is a true and accurate transcript of my stenographic notes of these proceedings taken at the place and on the date hereinbefore set forth, to the best of my skill and ability under the conditions present at the time.

I further certify that I am neither attorney or counsel for, nor related to or employed by any of the parties to the action; and further, that I am not a relative or employee of any attorney or counsel employed in this case, nor am I financially interested in this action.

Susan J. Robidas, LCR/RPR Licensed Shorthand Court Reporter Registered Professional Reporter N.H. LCR No. 44 (RSA 310-A:173)